

# Regina Roman Catholic Separate School Division No. 81

2021-22 Annual Report

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# **School Division Contact Information**



# Regina Roman Catholic Separate School Division No. 81

2160 Cameron Street Regina, SK S4T 2V6

Phone: (306) 791-7200 Fax: (306) 347-7699 Website: www.rcsd.ca Email: rcs@rcsd.ca

An electronic copy of this report is available at www.rcsd.ca

# **Letter of Transmittal**

Honourable Dustin Duncan Minister of Education

Dear Minister Duncan:

The Board of Education of the Regina Roman Catholic Separate School Division No. 81 is pleased to provide you and the residents of the school division with the 2021-22 annual report. This report presents an overview of the school division's goals, activities and results for the fiscal year September 1, 2021 to August 31, 2022. It provides financial statements that have been audited by an independent auditor following the Canadian Generally Accepted Auditing Standards.

Respectfully submitted,

Shauna Weninger

**Board Chair** 

# Introduction

This report provides information about the Regina Catholic School Division's 2021-22 fiscal year, its governance structures, students, staff, partnerships, programs, infrastructure, and finances. In addition to detailing the school division's goals, activities and performance, this report outlines how the Division deployed the interim provincial education plan in relation to its school division plan.

The 2021-22 school year prioritized the importance of maintaining in-class learning whenever possible. As many students returned to in-class learning, there was a decrease in the number of students who were learning from home for all or part of the year.

COVID-19 pandemic conditions in 2021-22 required well-planned and supported responses to ensure the safety and well-being of students and staff and the continuation of learning. This report will include details of actions undertaken in accordance with the school division's Safe School Plan for 2021-22 which was supported by contingency funding.

# Governance

# The Board of Education

The Regina Catholic School Division (RCSD) is governed by a seven-person elected Board of Education. *The Education Act, 1995* gives the Board of Education the authority to "administer and manage the educational affairs of the school division" and to "exercise general supervision and control over the schools in the school division." The current Board was elected on November 9, 2020, to serve a four-year term.

A list of remuneration paid to all Board members in 2021-22 is provided in Appendix A.

Board of Education Trustees as of August 31, 2022:



Vicky Bonnell Board Chair



Shauna Weninger Deputy Chair



Ryan Bast Trustee



Rob Bresciani Trustee



Juliet Bushi Trustee



Bob Kowalchuk Trustee



Darren Wilcox Trustee

# **Catholic School Community Councils (CSCCs)**

The Board of Trustees for the Regina Catholic School Division (RCSD) has established a Catholic School Community Council (CSCC) for each of the 32 schools in the Division. School Based Administrators continue to provide leadership to parents with the development of the CSCCs, the constitutions, and establishing operating norms. Members of the school division's Executive Council (responsible for CSCCs) also supported this work.

In 2021-22, the RCSD's CSCCs were provided with \$1,000 per school for a total funding allocation of \$32,000. This funding was used in various ways including meeting expenses, school community-building events, and supporting the school through school-level plans. The RCSD refers to this school-level plan as the *School Improvement Plan*. CSCCs are required to submit three reports annually to the Board that provide:

- information on their support of the school and the School Improvement Plan;
- the overall success of their work throughout the school year; and,
- a budget report explaining how their annual funding was used.

The Education Regulations, 2019, requests that school divisions undertake orientation training and networking opportunities for their School Community Council (SCC) members. In response to this regulation, the Board/CSCC Linkage Meetings are held twice a year, once in the fall and once in the spring. In 2021-22, meetings were held in October (Microsoft Teams) and March (Face to Face). Executive Council and the Board of Trustees worked on agendas together.

Following *The Education Regulations, 2019,* CSCCs work with schools to support their *School Improvement Plan*. At the fall CSCC meeting, each principal shares the completed *School Improvement Plan* that outlines the educational goals developed by the school's staff, which are based on a variety of different data result from previous year. The CSCC then determines the areas they want to support to help improve student learning that may require financial support for new resources or programs. The CSCC Chair then signs the *School Improvement Plan* indicating that it has been reviewed.

CSCCs continue to be strong supporters of literacy and math programs within the RCSD schools—two areas of data for analysis at the Ministry, Division, and school levels. CSCCs support literacy through literacy evenings and purchasing levelled books for reading programs, as well as additional reading materials for the library. They also support computer software and hardware aimed at increasing reading levels by providing materials for stations within the guided reading and balanced literacy programs. CSCCs support math learning through math nights, computer software and hardware, online programs such as *Mathletics* and *IXL Math*, and support for materials required for RCSD math stations and guided math programs.

The 2021-22 school year continued to challenge CSCCs to think differently about fundraising opportunities and engaging parents. Many fundraisers continued to be hosted via virtual events and RCSD continued to support CSCCs with online fee collecting software. CSCCs worked with local companies to provide individually packed hot lunches. Our school communities continue to use online lunch planning and collection programs such as *Munch-a-Lunch* and *Healthy Hunger*.

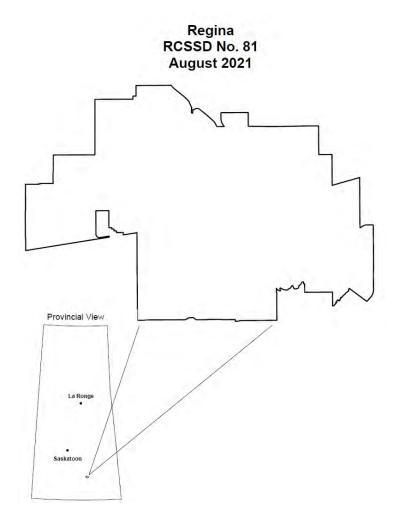
SchoolCash is RCSD's online financial platform, and it is also being used to carry out similar actions. Fundraisers continued in order to host events such as online community scavenger hunts, virtual pizza nights, trivia nights, online bingo, and family craft nights. These virtual events also allowed the RCSD communities to connect safely. In the spring, different school communities transitioned away from online engagement opportunities as schools lifted provincially mandated restrictions. With this, several schools moved closer to pre-pandemic norms and engagement opportunities for their school communities.

# **School Division Profile**

# **School Division in Context**

Founded in 1899, the Regina Roman Catholic Separate School Division No. 81 (RCSD) is a rapidly growing school division that has offered quality Catholic education for over a century. The RCSD is an urban school division that serves over 12,000 students in Regina from Pre-Kindergarten through to Grade 12. The RCSD has 33 schools which includes 25 elementary schools, four high schools, two K-12 schools that offer alternative programming, an online school called Learning Online, and one associate school.

The RCSD offers a wide range of academic courses, practical and applied arts courses, student support services and extracurricular activities. Schools within the RCSD are faith-filled communities where the values and teachings of Jesus Christ guide every aspect of teaching and learning. RCSD's schools are places where all can freely teach and practice the Catholic faith and where school, home, and church work together to help students become informed, compassionate, and responsible citizens, in environments committed to embodying the principles of diversity, equity and inclusion.



# **Division Philosophical Foundation**

#### Mission Statement

RCSD will work with the community and local church to provide a quality Catholic education that fosters academic excellence and the development of informed, responsible citizens.

#### **Vision Statement**

RCSD will provide a quality Catholic education that is faith-based, student-centered, and results-oriented.

#### Goals

# 1. Trustees, staff and students demonstrate commitment to the Catholic faith.

- Trustees, staff and students can articulate the Catholic faith through their words and actions.
- Trustees, staff and students are servant-leaders and proclaimers of our Catholic faith.
- Trustees, staff and students demonstrate commitment to the teachings of Jesus Christ modeling Diversity, Equity, Inclusion and walking together in Truth and Reconciliation.
- Trustees, staff and students demonstrate stewardship of talent, treasure and time.

#### 2. Students have foundations for success.

- Students demonstrate achievement consistent with curriculum requirements.
  - o Students demonstrate continuous academic growth.
  - o Students demonstrate proficiency in the use of technology.
- Students demonstrate social skills for success.
- Students demonstrate healthy life-style choices.
- Students are engaged in learning.
- Graduates are able to meet the entrance requirements for the post-secondary education of their choice, and/or have skills for meaningful employment.
- Students have an environment conducive to learning.
- 3. The community understands and supports the value of Catholic education.

# 2016-2021 Board Strategic Plan

The 2016-2020 Board Strategic Plan continued to be implemented in the 2021-22 school year, mindful of the two years of Interim Provincial Education Plans (PEP) which also provides strategic direction for the 2021-22 and 2022-23 school years. The RCSD Board chose to continue to implement its strategic plan to ensure continuity for students and staff while addressing the complexities of the pandemic.



# **Community Partnerships**

Within the Regina Catholic School Division (RCSD), elementary and high schools have established a wide range of formal and informal partnerships to support and to promote student learning and ensure that school experiences for students are both positive and successful. This, along with the school division's focus on improved connections to a wide variety of post-secondary organizations has been an integral part of the school division's strategic planning in the past and continues going forward. All the schools in RCSD have developed partnerships with the intent of enriching the students' educational experience and helping students connect what they learn at school to the outside world. RCSD partners include Regina District Industry Education Council (RDIEC), Saskatchewan Polytechnic, the Service Hospitality Safety Association (SHSA), Regina Trades and Skills Centre and Saskatchewan Cattleman's Association.

# **Regina District Industry Education Council (RDIEC)**

One of the school division's most noteworthy partnerships continues to be with the RDIEC. This cohesive partnership involving the RCSD, the Regina Public School Division, Prairie Valley School Division, and the File Hills Qu'Appelle Tribal Council continues its mandate to develop career connections between senior students and local businesses. Site visits were allowed during the 2021-22 school year. This year again, RDIEC and their partners moved to virtual presentations. These presentations were well received by schools and did have their advantages. Classroom teachers were able to stream the presentations live to their entire class. Students could access all the materials from the RDIEC website and online views, and student interest level was way up. Career spotlights were all moved to virtual events and stored on the RDIEC website. RDIEC also hosted its annual Grade 9 *Try a Career Days*, at the Balgonie Rink and Multiplex in May. The goal of the day is to assist students in thinking about their post-secondary/career plans and encourage them to start investigating possible career futures, and by doing so, it is hoped that students will carefully consider their course selections in Grades 10, 11 and 12. Students also participated in a presentation from *Work Safe Saskatchewan*.

#### Saskatchewan Polytechnic

The RCSD's partnership with Saskatchewan Polytechnic continued during the 2021-22 school year. Students had access to dual credit opportunities offered by Saskatchewan Polytechnic. The opportunity to receive both a Saskatchewan Polytechnic credit and a high school credit is a valuable educational pathway in the province.

#### Service Hospitality Safety Association (SHSA)

Another highlight was the RCSD's partnership with the SHSA, which focuses on safety at home, at school, and at play which reached almost 1,000 of the RCSD's Grade 6 students. Approximately 1,000 Grade 8 students participated in presentations related to mental health and resiliency skills. The SHSA launched a new program for Grade 3 students focusing on safety at home and in the community. All these events were virtual during the 2021-22 school year.

#### **Regina Trades and Skills**

This program engages Grade 11 and 12 learners in all aspects of the residential housing industry. The end project is the construction of a home from the foundation up. The Trades and Skills Construction Apprenticeship Program (TASCAP) is offered in both semesters and is designed for

students interested in pursuing a career in the construction industry. Successful students gain five high school credits while taking part in a major construction project. In 2021-22, each of the RCSD high schools had participants explore and engage in this opportunity.

#### Saskatchewan Cattleman's Association

RCSD also partnered with the Saskatchewan Cattlemen's Association. This partnership was put on hold for the 2020-21 school year, but the partnership renewed for 2021-22 and provided \$3,000 for the RCSD's Beef Cooking Competition in November. This provided insight into culinary careers available to RCSD students.

# Mental Health Capacity Building (MHCB)

The MHCB Program is supported by Saskatchewan Health Authority (SHA), located in Dr. Martin LeBoldus Catholic High School. MHCB promotes collaboration between schools and communities to recognize and address barriers to well-being through evidence-informed prevention and mental health promotion efforts and activities. The goal of the MHCB initiative is to promote positive mental health in children, youth, families, and school staff, as well as the surrounding communities with a vision to shift school community culture. RCSD is an original pilot site for Saskatchewan. RCSD's MHCB program is seen as a model for other school divisions. The MHCB program continues to have a positive impact for students and supports the provincial Mental Health and Well-Being Priority.

# **Addictions Resource and Drug Education**

The on-going partnership with Mental Health and Addictions Counsellor Rand Teed has served RCSD well. This position was formed in response to growing drug use among young people. Rand Teed facilitates a Drug Education and Mental Health class in all RCSD high schools. Rand is an expert in addictions and mental health and his expertise is sought out internationally, where he shares his knowledge and expertise including RCSD's model. He often shares accolades received for the commitment and investment RCSD has made to students to help them with addictions and mental health challenges.

# **United Way of Regina**

The RCSD has a longstanding and valuable partnership with the United Way of Regina. United Way is a strong supporter of education and learning. 2021-22 was the second year of the Campaign for Grade Level Reading. The campaign runs for three years with St. Augustine Community School receiving continued support in 2021-22. Sacred Heart Community School was brought on board in 2021-22. St. Francis and St. Michael Community Schools will join in 2022-23, for a total of four schools involved in the campaign. This campaign focuses on four pillars – school readiness, access to books, chronic non-attendance, and summer learning loss.

- School Readiness With the pandemic still at the forefront of safety concerns, the United Way Regina and RCSD ran only one Kinder Camp in 2021 at Sacred Heart Community School. Readiness Bags were distributed to three schools to ensure students had the supplies they needed to be successful at school.
- Access to Books The United Way is committed to students having more access to books through classroom libraries. These grade-appropriate books allow students easy access to books in their classroom. Vello refers to the innovative 1:1 tutoring program from

United Way that matches reading tutor teams to classrooms for guided reading support. Students and tutors read e-books using super simple screen sharing and audio. The *Vello* program was put on hold in 2021-22 due to the pandemic.

- Chronic Attendance Managing attendance during a pandemic is complex. RCSD's focus was keeping kids safe, so the Attendance Matters Campaign was limited. This campaign focuses on supporting students to be at school every day and so a van was donated to support this initiative by picking students up who may need assistance getting to school. This would usually include various attendance initiatives supported by local businesses and organizations, but this was not encouraged due to the pandemic. The United Way was still able to support attendance through the addition of a book vending machine. These were more to encourage continued reading rather than attendance. Schools tailor their incentive programs to meet the needs of the students.
- **Summer Learning Loss** With the pandemic still at the forefront of safety concerns, the school division ran two *Summer Success Camps* in 2021 at St. Augustine and St. Michael Community Schools. The United Way still provided Good Food Boxes for families, books to build libraries at home, and backpacks filled with school supplies.

#### Métis Nation-Saskatchewan

In May 2020, Métis Nation-Saskatchewan (MN-S) approached RCSD with an opportunity to partner with them. This initiative is part of a broader partnership between MN-S and the Royal Canadian Geographic Society aimed at revitalizing Michif language within the province. This important work is intended to protect, promote, and practice Michif language. Under the guidance of teachers and Michif Language Keepers, this program connects children with Métis culture and Michif language. MN-S committed to provide funds for two years.

RCSD continued with *Lii Zaanfaan saa Nik di Laang* (the Children's Nest of Language) at Sacred Heart Community School. The Kindergarten Michif language program is a full day program that runs Monday to Thursday and is open to families, city wide. One Friday every month is designated as a *Family Engagement Friday* to honor the Métis value of kinship and community. The COVID-19 pandemic continued to make this challenging, especially with family days and engaging with language keepers.

Michif Language Classroom at a glance:

- Métis teacher led the program
- 2 Language Keepers supporting language and cultural teachings
- 12 students enrolled 2 students withdrew
- 8 parent engagement days (mostly virtual)

The program correlated Kindergarten curricular outcomes and appropriate social skills. With a focus on kinship, the students learned about things like feelings and the environment around them in both English and Michif. Students have progressed faster than anticipated with expressive and receptive language.

# **Strategic Direction and Reporting**

# **Education Sector - Strategic Planning**

In November 2019, the collaboration of education sector partners culminated in the release of the *Framework for the Provincial Education Plan 2020-2030*. Central to the framework are the student-centred goals of the education sector:



The four guiding areas of focus of the framework, which support the achievement of these goals, are:

- skills and knowledge for future life, learning and participation in society;
- mental health and well-being;
- connections among people and relationships between systems and structures; and,
- inclusive, safe and welcoming learning environments.

The framework guides the education sector in collaborative work to develop a provincial education plan for Saskatchewan students to 2030. To respond to pressures experienced by school systems resulting from the COVID-19 pandemic, the Provincial Education Plan Implementation Team (PEPIT) focused its initial work on creating an interim plan for the 2021-22 school year. The interim plan includes key actions to meet the needs of all students in the areas of mental health and well-being, reading, numeracy and engagement. School divisions have used this plan to guide the development of their own plans, creating local actions that cascade from the provincial-level plan in support of their students. In early 2022, the interim plan was extended to also guide priorities in the 2022-23 school year.

#### Provincial Education Plan - Interim Plan Priorities 2021-22

# Reading

This priority area addresses students' reading needs given that some students' reading skill development was interrupted during the past two years due to the COVID-19 pandemic.

# **Learning Response**

This priority area addresses students' learning needs given that students have experienced significant academic learning interruptions as well as widely varied contextual and personal experiences because of the COVID-19 pandemic.

# **Mental Health and Well-Being**

This priority area addresses the mental health and well-being of students and education staff in response to how the COVID-19 pandemic has intensified mental health concerns.

# Inspiring Success: First Nations and Métis PreK-12 Education Policy Framework

Education sector partners in Saskatchewan continue to work together to implement *Inspiring Success: First Nations and Métis PreK-12 Education Policy Framework*. Its vision is a provincial Prekindergarten to Grade 12 education system where Indigenous knowledge systems, cultures and languages are foundational to ensuring an equitable and inclusive system that benefits all learners. This umbrella policy provides a framework for the development of First Nations and Métis education plans provincially and at the school division level. *Inspiring Success* guides and informs planning and implementation of initiatives aimed at improving outcomes for First Nations, Métis and Inuit students.

#### The goals of *Inspiring Success* are:

- 1. First Nations and Métis languages and cultures are valued and supported.
- 2. Equitable opportunities and outcomes for First Nations and Métis learners.
- 3. Shared management of the provincial education system by ensuring respectful relationships and equitable partnerships with First Nations and Métis peoples at the provincial and local level.
- 4. Culturally appropriate and authentic assessment measures that foster improved educational opportunities and outcomes.
- 5. All learners demonstrate knowledge and understanding of the worldviews and historical impact of First Nations and the Métis Nation.

# **School Division Programs and Strategic Activity**

# **Learning Online**

The RCSD's Learning Online program has provided distance education opportunities since 2009. Learning Online has teachers based in both RCSD and Holy Trinity Catholic School Division (HTCSD). In 2018-19, the RCSD signed a partnership agreement with HTCSD to include their students and a staff member in RCSD's Learning Online. HTCSD provides teaching staff to Learning Online in exchange for student course enrolments each semester in the school.

As part of the pandemic response, additional classes were added to Learning Online's course offering. Courses reached an all time high during the 2020-21 school year, but the 2021-22 school year showed course requests getting back to pre-pandemic norms as more students returned to face-to-face programming. Courses are available for Grades 9 to 12 in Business Education, Catholic Studies, Humanities, Social Sciences, Mathematics, Science, Health and Wellness, French Immersion, and Technology.

Courses Offered			
Humanities	Mathematics	Sciences	
English Language Arts A9	Mathematics 9 Recovery	Science 9	
English Language Arts B9	Mathematics 9A	Science 10	
ELA 9 Recovery	Mathematics 9B	Computer Science 20	
English Language Arts A10	Foundations of Mathematics and Pre-	Health Science 20	
English Language Arts B10	Calculus 10	Heath Science 20 High Performance	
English Language Arts 20	Workplace & Apprenticeship Math 10	Physical Science 20	
English Language Arts A30	Foundations of Mathematics 20	Environnemental Science 20	
English Language Arts B30	Pre-Calculus 20	Computer Science 30	
Creative Writing 20	Workplace & Apprenticeship Math 20	Biology 30	
French 10	Workplace & Apprenticeship Math 30	Chemistry 30	
French 20	Foundations of Mathematics 30	Physics 30	
French 30	Pre-Calculus 30	AP Computer Science Tutorial	
Social Sciences	Catholic Studies	French Immersion	
Social Studies 9	Catholic Studies 9	Français 9	
History 10	Catholic Studies 10	Science Humanes 9	
History 20	Catholic Studies 20	Français 10	
Psychology 20	Catholic Studies 30	Histoire 10	
Psychology 20 High Performance		Français 20	
Psychology 30 (summer only)		Histoire 20	
Native Studies 30		Français Intégré A20 (Summer)	
Law 30		Science Sociales 30	
		Transitions dans la vie 30	
Physical Education	Technology	Business Education	
Wellness 10	Robotics and Automation 10	Life Transitions 30	
	Communication Media 10	Life Transitions 30 High Performance	
	Communication Media 20	Accounting 10	
	Communication Media 30	Accounting 20	
	Robotics and Automation 30		
	Robotics 30 AP Computer Science		

Learning Online offers asynchronous online high school courses, giving students the flexibility as to where and when they complete their online courses. Each course has set due-date guidelines to aid students in pacing themselves as they work through their courses. In 2020-21, Learning

Online became a continuous intake online school, where students were accepted throughout the year to support individual learning plans. Summer courses and credit recovery are also offered through Learning Online to support RCSD on-time graduation goals.

Typically, Learning Online provides educational services to students within RCSD who are taking a blend of online and in-school classes, however, registrations are accepted from outside of the school division and adult students. In 2020-21, there was a significant increase of full-time Learning Online student registrations. As part of the RCSD pandemic response, a Learning Online Coach and Guidance Counsellor were added to support students who were learning from home. These two support roles continued in 2021-22.

Learning Online Course Offerings History			
Year	Semester 1	Semester 2	Summer Courses
2009-2010	2	No Data	
2010-2011	5	7	
2011-2012	7	7	
2012-2013	6	8	
2013-2014	14	19	12
2014-2015	2	25	31
	0		
2015-2016	26	33	49
2016-2017	34	34	36
2017-2018	40	44	42
2018-2019	42	48	54
2019-2020	47	47	55
	Continuous Int	Summer	
2020-2021	6	70	
2021-2022	65	65	70

Learning Online Course Success History						
School Year	Semester 1 Enrolment	Successful Completion%	Semester 2 Enrolment	Successful Completion%	Summer Enrolment	Successful Completion %
2009-2010	7	85.7	12	n/a		
2010-2011	44	91.0	42	92.9		
2011-2012	58	67.0	87	92.0		
2012-2013	58	93.1	117	94.0		
2013-2014	101	93.1	160	92.5	10	70.0
2014-2015	138	93.5	220	92.3	20	60.0
2015-2016	195	91.8	295	91.5	28	75.0
2016-2017	256	93.4	384	92.2	50	80.0
2017-2018	302	89.1	413	93.5	54	80.0
2018-2019	346	93.5	468	94.1	77	86.0
2019-2020	330	95.2	533	97.7	108	87.0
	Continue	ous Intake	Successful C	Completion %		
	Enro	lment				
2020–2021	19	904	90	).12	97	89.0
2021 - 2022	1	198	87	7.10	111	78.0

In 2020-21, Learning Online expanded to include an elementary school. Learning Online provided synchronous online classes to RCSD students who could not participate in in-person learning due

to the COVID-19 pandemic. Learning Online had 15 virtual classrooms for Grades 1 to 8 as well as an inclusive education classroom. The inclusive classroom consisted of 15 students from Elementary Functionally Academic Program (EFAP) and Functional Integrated Program (FIP) classrooms. Additional supports were also offered through Learning Online including French Immersion tutorial, EAL, and Guided Reading.

In 2021-22, Learning Online staff included a principal and 19 teachers comprised of 15 high school and 4 elementary school teachers, with FTEs varying from 0.25 to 1.00.

Learning Online 2021 – 2022 Elementary Enrolment Data			
Grade	Enrolment	Returned to School	Completed the Year Online
1	6	3	3
2	4		4
3	12	3	9
4	20	7	13
5	12	4	8
6	15	2	13
7	11	4	7
8	15	6	9
Total	95	29	66

#### English as an Additional Language (EAL)

The RCSD continues to welcome students from all over the world. As of September 30, 2021, there were 3,433 EAL learners registered in Pre-Kindergarten to Grade 12. 1,726 of those students from Grades 1 through 12 required support to develop Academic English Language Proficiency. By June 2022, the number of EAL students in the school division requiring support increased by 389 students.

A focus on teacher professional development has continued in the EAL program. The EAL Consultant conducted training sessions at the annual Teacher Institute and on the school division's Teacher Professional Development (TPD) days throughout the school year with an emphasis placed on teacher collaboration. EAL teachers provided classroom teachers with strategies to support all EAL learners. Classroom teachers worked through the process of scaffolding, which breaks down language into manageable pieces for students.

In high school, EAL learners enroll in EAL Locally Developed Courses: Saskatchewan Context for EAL Learners 20L, EAL A10L, EAL B10L, EAL A20L and EAL B20L. The approval of the last four mentioned courses was extended to the 2021-22 school year.

In response to feedback from Division and school personnel, including the Senior Management team, Student Achievement personnel, and School Administration, EAL teachers and EAL learners, the RCSD EAL Consultant and high school EAL teachers, working in collaboration with Regina Public School Division (RPSD), continued working on a project that was presented to the Ministry of Education to renew the courses. The work included establishing connections, identifying gaps, and providing recommendations regarding the alignment, continuity, and consistency of courses with one another. These courses support EAL learners in developing their English language proficiency and in turn, completing high school credits required to graduate. The work was submitted to the Ministry of Education.

The RCSD, continued to work on family engagement for EAL families. A pilot group of schools conducted a *ThoughtExchange* survey with their families to gather feedback regarding family engagement. This information was used by schools to develop family engagement events. It was also valuable information for schools to improve communication between home and school. At the Division level, information was shared with the Board of Trustees to further develop areas of focus and goals for the RCSD *Detailed Implementation Plan*.

The school division continues to collaborate with the Regina Open Door Society, RPSD, and the Conseil des écoles fransaskoises, to welcome new families to Regina and assist with their settlement and education needs. Saskatchewan Settlement Workers in Schools (SSWIS) continue to be an integral component for the settlement of newcomer families. The school division continues to serve newcomer and EAL families through our Multilingual and Multicultural Services. RCSD's primary responsibility is to conduct initial language assessments with schoolaged children in preparation for school registration. RCSD also supports connecting families with SSWIS and students once settled in schools through the EAL teachers and/or the Multilingual and Multicultural Consultant.

In the 2021-22 school year, 75% of RCSD students with a global *Common Framework of Reference* (CFR) level of A1.1 to A2.2 increased at least one global CFR level. The RCSD Division-level staff works tirelessly to support the students, staff, and administrators in the RCSD EAL Program. RCSD has a strong EAL team consisting of one EAL Consultant and 17.5 FTE EAL teachers. EAL support was provided by working as a multidisciplinary team, planning, and implementing coordinated services to best meet individual students' needs.

# School division actions taken during the 2021-22 school year in support of the Reading priority:

The Regina Catholic School Division (RCSD) established a Detailed Implementation Plan (DIP) to target reading with the Specific Measurable Achievable Relevant Time-Bound (SMART) goal:

By June 30, 2022, 75% of students would be reading at or above grade level in the English Program and French Immersion Program.

Additionally, to set a foundation for reading, the RCSD established an early year's (SMART) goal:

By June 30, 2022, children aged 0-6 would be supported in their development to ensure 85% of students exiting Kindergarten were ready for learning in the primary grades.

Actions implemented to support the achievement of the reading goal involved high level data analysis at both the Division and school level to activate the following actions and interventions:

# **Data Analysis and Action Plans**

- With support from the school division Student Achievement Team, school-based administrators developed strategic literacy action plans in adherence to the recommendations of *Saskatchewan Reads for Administrator* as part of their school's Learning Improvement Plans.
- September baseline data for planning was gathered by accessing 2020-21 Kindergarten Early Years Evaluation data – Grade 1 students at Yellow and Red (Tier 2 and 3 -(experiencing some or significant difficulty completing developmental tasks) were placed in learning resource to reinforce literacy readiness.
- A phonological screener was administered to Kindergarten students in May and June data was used to inform instruction and interventions for those students as they entered Grade 1.
- Students in Grade 2 and 3 not reading at grade level according to June 2021 benchmark data received intensive learning resource support through Leveled Learning Intervention (LLI) via the Learning Resource Teacher (LRT).
- School teams met to discuss the reading data and plan for Tier 1, Tier 2, and Tier 3 Responsive Tiered Instruction (RTI) support.
- Regular student support team meetings were held to develop and monitor individualized Student Action Plans.
- Assessment data (e.g., running records) was collected for Grade 4 students who were reading below grade level at the end of Grade 3; and data was used to support interventions and monitoring continued throughout the year, as needed.
- Microsoft Reading Progress was utilized in Grade 4-5 classrooms at two schools to explore how it could support teachers in monitoring reading fluency.

#### High-Yield Literacy Instructional Approaches for 2021-2022

High-yield literacy approaches to classroom instruction were implemented with supports
from school division personnel including a 0.5 Literacy Coach in French Immersion, a 1.0
Early Years Literacy Consultant, a 1.0 FTE English Additional Language Consultant, a 1.0
FTE French Program Coordinator and a 1.0 FTE Curriculum and Instruction Supervisor, as
well as school-based learning resource and learning catalyst teachers. High-yield literacy

- strategies (aligned with *Saskatchewan Reads/Saskatchewan Lit*) included modelled, shared, guided, scaffolded and independent reading.
- Emphasised the learning environment (flexible spaces and reading rich environments).
- Provided welcoming and safe spaces for Indigenous students and their families including
  events based on Indigenous ways of knowing and doing, having Elders and Knowledge
  Keepers at events, and finding opportunities to connect families with outside
  organizations for further support. This is connected to the Inspiring Success Policy Goal of
  First Nations and Métis languages and cultures are valued and supported.
- Primary classrooms employed phonological awareness and guided literacy instruction models. New teachers in classrooms with identified reading needs were supported by Division personnel in terms of professional practice.
- French Immersion Program K-2 integrated curriculum with emphasis on oral language with support from a Literacy Coach and Coordinator for French Language LaRoue training. French language monitors also provided support in oral language practice.
- Division-wide word study Grades 1-3.
- Literacy Blocks Guided reading (small group), word study, independent reading, reading with technology, and writing.
- Fountas & Pinnell Classroom Resources to support responsive teaching (interactive read aloud, shared reading, guided reading, reading mini-lessons).
- 21st Century technology supports digital portfolios, *Seesaw, Flipgrid, Newsomatic, RAZkids,* and implementation of *CLEVER* for easy one stop access to all digital resources.

# **Professional Development for Literacy**

- Division wide in-service for the following instructional strategies: Phonological and Phonemic Awareness and Instruction, *La Roue, Scénarios* (Grades 3 to 6 FLA), Running Records, Benchmarking, Guided Reading, Word Study, Modelled lessons/coaching in identified classrooms, Responsive Instruction and Differentiation, Assistive Technology Learning (ALT) and Differentiation.
- Professional development on the use of a division developed Literacy Playbook was offered to all Grade 1 teachers, Learning Catalyst teachers, English as an Additional Language teachers and Learning Resource teachers.

# **Parent/Student Engagement**

- Used digital portfolios (*Seesaw*) for all students K-8 to document growth in a variety of ways, facilitate student reflection and assessment, and strengthen family engagement.
- Held Virtual Family Literacy Nights, Reading Incentives Programs, Digital Book Clubs, and Collaborative Inquiry Projects.
- Provided opportunities to include Indigenous ways of knowing and doing into community events such as Family Literacy Nights by incorporating Indigenous materials and print resources and inviting Elders and Knowledge Keepers.

#### **Maximized Literacy Instructional Minutes via Interdisciplinary Units**

 Accessed all curriculum consultants and teachers from the field to create interdisciplinary kits with focus on literacy within the subject areas.

- Increased student engagement through cross-curricular inquiry and project-based learning.
- Inclusion of Indigenous resources and integration of Indigenous ways of knowing and doing.
- Treaty education outcomes were embedded into plans.

# Support for English as an Additional Language (EAL) Students

- Directed teacher support for EAL students with beginner level language ability according to the *Common Framework of Reference* levels.
- Provided best practice support for classroom teachers through the 1.0 FTE EAL Consultant.
- Provided professional development and integration of the Literacy Playbook at the Grade 1 level.

# **Intensive Literacy Support for Indigenous Students**

- Incorporated an Inquiry project that involved access to Indigenous resources to promote literacy.
- Additional staffing for small group instruction in literacy which included an additional 0.5 FTE teacher, additional Speech Language Pathology (SLP) staffing and the support of an Indigenous Elder and Knowledge Keeper. Baseline data was collected in September and October with a focus on early literacy skills for Grade 1 students. There was a rotation of all Grade 1 students through stations (Speech and Language and pre-emergent and emergent literacy through content areas). Students reading at-grade-level received guided reading in the classroom and those reading below-grade-level expectations remained in the supportive instructional environment until they reached grade level.

# School division actions taken during the 2021-22 school year in support of the Learning Response priority:

RCSD recognizes that many students experienced disruptions to their learning due to the impact of the pandemic.

The following SMART goals informed the detailed implementation plans for learning response.

The Division's early years' SMART goal that children aged 0-6 would be supported in their development to ensure 85% of students exiting Kindergarten were ready for learning in the primary grades, and the Division's SMART goal that by June 30, 2022, 75% students would be at or above grade level in reading, writing, and math (number strand only).

# **Early Years Literacy Interventions**

- PreK data was gathered utilizing the Ages and Stages Questionnaire (ASQ3).
- In response to the increase in the number of EAL children and newcomers who have languages at home other than English or French in the PreK and Kindergarten programs, EAL teachers administered the *Initial Language Assessment* to students in developmentally appropriate ways to determine oral language fluency and phonological awareness skills so that supports could be put in place for the classroom teacher.

- Kindergarten EYE-TA data was collected in Fall 2021 and Spring 2022. Interventions and supports were put in place for students to move students from Tier 2 and 3 towards Tier 1. By June 2022, 80% of Kindergarten students were assessed as Tier 1.
- Support plans were put in place for schools identified as having high numbers and a high ratio of students assessed as Tier 2 or 3 according to the EYE-TA results.
- Heggerty Phonemic Awareness resources were implemented in Kindergarten to support development in this area.
- Grade 1 students received systematic phonological awareness and phonics instruction, supported by the school team.
- Literacy interventionist time was added to schools with high numbers of students reading below grade level in Grades 1 through 4 based on June 2021 final benchmark data.
- Learning catalyst teachers used school data to adjust their schedules to provide additional "push-in" support to classrooms to support reading.
- Land-based learning and traditional teachings were used to learn about Indigenous culture.
- Connecting Indigenous learners with language through the Métis and Michif Language Early Learning Initiative. Kindergarten students had the opportunity to learn about the Métis culture and Michif language through a full day everyday program. This included a Métis teacher and language keepers. A literacy rich environment included language and Métis cultural items to connect students and families with their heritage and culture.

# **Writing Interventions**

- RCSD utilized writing exemplars, lessons, and units for Grades 1 through 9. The Division developed On-Demand Writing Assessment was used by teachers for these grades with the submission of data for Grades 2, 4, 6 and 8 in the 2021-22 school year.
- Writing data from June 2021 informed school-based writing plans for the 2021-22 school year.
- School teams analyzed Fall 2021 formative writing assessments to inform instruction on improving the weakest writing traits, working towards the 2022 year-end summative writing assessment.
- Year-end writing results indicated gaps with the results being below the target of 75% of student writing at grade-level: Grade 2 53%, Grade 4 55%, Grade 6 63%, and grade 8 71%.
- Additional actions to support writing were as follows: targeted professional development
  to support writing and writer's workshop (Grades 1 -8) and guided scoring opportunities,
  the promotion of the writing traits for all forms of writing (English and French Immersion
  program), implementation of Lucky Calkin's forms of writing best practices, Division
  designed writing units, and the addition of literacy interventionist time in target schools
  to support not only reading but also, writing.
- Writing will be a continued focus of instruction in the Division learning response plan.

#### Math Interventions

• RCSD utilized several grade level assessments including Saskatchewan Common Math Assessments (COMA) and the RCSD Elementary Common Math Assessment (ECMA) to

- inform instruction. Teachers did pre-assessments prior to teaching grade level outcomes and post-assessments to identify knowledge gaps.
- Data analysis of previous year school data (June 2021) and ongoing data collection at the school level gathered from ECMA and COMA assessments informed support intervention from numeracy interventionists assigned to target schools.
- Learning catalyst teacher support time was utilized to support math learning where deficits were identified through school data analysis.
- Used guided numeracy instructional models with small group instruction.
- Professional development around the use of *Thinking Classrooms* to engage students in deep thinking math tasks was provided to all elementary classroom teachers and high school math departments.
- Utilization of technology resources such as *Mathletics* and *Knowledge Gap* to support guided numeracy.

# School division actions taken during the 2021-22 school year in support of the Mental Health and Well-Being priority:

RCSD is committed to the well-being of all our students and staff. This includes being proactive in increasing mental health supports available to students and staff across the school division. There has been an increase in mental health concerns due to the pandemic and RCSD developed a proactive approach to build mental health wellness and awareness, and interventions and supports within school communities through the following actions.

#### **Faith Formation**

RCSD fosters an environment where our students will be informed, responsible citizens, living the teachings of Jesus through the Catholic faith and building the Kingdom of God. RCSD nurtured this environment through the following:

- Grade 8 Growing in Faith, Growing in Christ professional development
- Facilitate New Teachers Faith Formation
- Catholic Education Centre (CEC) Staff Faith Retreat
- Provided opportunity for staff faith leaders to plan school faith calendar events
- Maintained liturgical resource library for staff
- Student retreats for all schools
- Staff retreats for all schools
- Resources for LGBQT2Si+
- Faith Formation courses for classroom teachers

#### **Data Collection**

- 100% of schools completed the *OurSCHOOL* survey in October 2021 and schools had the option to re-administer in Spring (March) to use for comparative data.
- School data discussions took place with school teams (Principals, Learning Resource teachers, Learning Catalyst Teacher, School support Specialist, Counsellor) to understand the indicators of mental health and well-being and the barriers to improvement.
- School wide *Positive Behavioral Interventions and Supports* (PBIS) and *Student Risk Screening Scale* (SRSS) data reviews took place in schools during November 2021 and

March 2022 and the data was used to inform decisions for classrooms and student needs that included targeted interventions.

# **Professional Development - Staff**

- Applied Suicide Intervention Skills Training (ASIST) was completed for staff requiring recertification and certification to support students in crisis.
- Mental Health First Aid Provincial Training Initiative Grant, partnership with Ministry of Education allowed the school division to train 28 staff members from RCSD. RCSD is fortunate to have an in-house trained facilitator to deliver the training across the Division.
- RCSD was successful with a Mental Health Well-Being Ministry of Education grant that allowed the Division to invite the Saskatchewan Teachers Federation (STF) to facilitate virtual professional development (PD) sessions, Responding to Overwhelm and Developing Self-Regulation and Social Emotional Skills in Early Years.
- RCSD's Mental Health Capacity Building Coordinator offered virtual PD sessions for staff and students during Mental Health Week May 2-6, 2022.
- At the *Provincial Mental Health Well-Being Symposium* offered on May 5 and 6<sup>th</sup>, RCSD was able to secure 12 spots for staff to attend the symposium. Staff in attendance included administrators, student services personnel and the Mental Health Capacity Building team.

#### **Division Culture - Staff**

- RCSD focused on increasing staff morale by doing ongoing promotion of relationship building opportunities during School Administrator meetings, New Teacher professional development and mix and mingle activities. Team game balls were presented to recognize the hard work of staff in RCSD.
- Teachers were given the option to work from home or leave an hour early on two of their Teacher Professional Development days (TPD) and a half day off during the May TPD.
- Division staff were given an opportunity to provide feedback for "top of mind & top of heart" through the school division's *ThoughtExchanges* and Town Hall meetings.
- Student Services provided a bi-monthly Mental Health Wellness Newsletter that provides various resources and strategies to staff.

#### **School Culture - Staff**

RCSD schools utilized a variety of mental health and well-being strategies in 2021-22. These included: school virtues, daily affirmations, staff acknowledgments, random acts of kindness, hallway greetings, building relationships, Mindful Mondays, prayer and addressing the Division's TRC commitment by incorporating Indigenous People's rich cultural traditions through Indigenous honour songs and sacred teachings.

- The Division's Mental Health Wellbeing Consultant worked in collaboration with the Mental Health Capacity Building Coordinator to compile a bank of community resources that was shared with all schools.
- On-going communication from Human Resource Services department sharing *Employee* and *Family Assistance Progra*m (EFAP), Monthly Newsletters and *Lunch and Learns* in the year, focusing on Mental Health and Wellness.

#### School Culture - Students

RCSD schools utilized a variety of mental health and well-being strategies to create a safe, inclusive, caring, and positive school culture for students offering the following: check-ins, mental health and wellness days, leadership opportunities, student surveys, school virtues, daily affirmations, student acknowledgments, acts of kindness, building relationships, Mindful Mondays, prayer and addressing the school division's TRC commitment by incorporating Indigenous People's rich cultural traditions through Indigenous honour songs and sacred teachings.

- Social and emotional learning resources were used to support students throughout the year such as *Go Zen, Zones of Regulation, Kids Have Stress Too, CharacterStrong* which were key resources implemented throughout the school year.
- Completed five community engagement and information evening sessions in 2021-22 for student families and caregivers on a variety of mental health and wellness topics.
- Provided welcoming and safe spaces for Indigenous students and their families.
- Offered opportunities for Indigenous students to reconnect with their cultures through ceremony and land-based learning.
- Nurtured relationships with Indigenous high school students and created safe spaces for learning. These relationships with the High School Indigenous Advisors were the basis for supporting attendance, graduation rates, family engagement, and post-secondary planning.
- Offered opportunities at schools for families to engage in Indigenous ceremony or landbased learning.
- Connected newcomer families with SSWIS to offer supports with settlement.

#### Social and Emotional Learning (SEL)

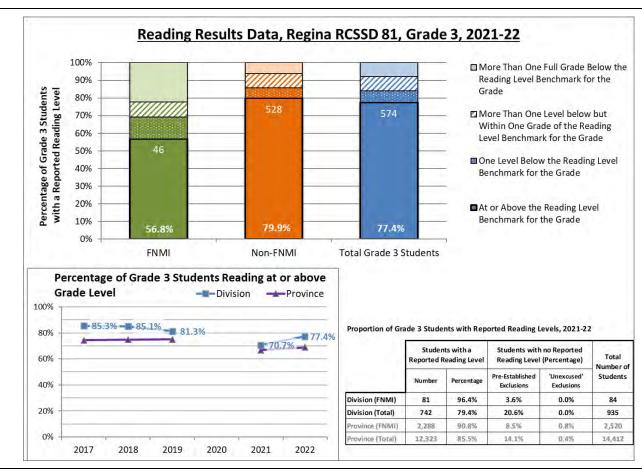
- Elementary schools hosted morning meetings, check-ins, emotional regulation strategies, building calming spaces in classrooms, etc.
- Student Services completed a SEL Resource review of four identified SEL resources (Character Strong, Kids Have Stress Too! Lions Quest and Second Step). Character Strong Resource was selected as the resource that would be implemented during the 2022-23 school year.
- Mindfulness practices have become part of everyday school procedures.
- On-going Tiered Intervention planning through Student Support Teams.
- Collaborative Response teams established at four schools, with the goal to include other schools.
- Ongoing collaborative partnerships with community agencies for students who required support.
- A *High School Survival 101* booklet for every Grade 9 student, to support Grade 8 to high school transitioning for associate schools.
- Planning summer camps for elementary associate schools connected to the Dr. Martin LeBoldus Catholic High School's Mental Health Capacity Building Program called Strong Minds was offered summer 2022.

# Measures of Progress for the Provincial Education Plan Interim Priorities

# **Proportion of Grade 3 Students Reading At or Above Grade Level**

Grade 3 reading levels are considered a leading indicator of future student performance. A high proportion of students reading at grade level in Grade 3 means that more students are ready to learn in Grade 4 and beyond. Grade 3 reading levels have been tracked using provincially developed benchmarks since 2014. The Reading priority plan was developed to address students' reading needs given that some students' reading skill development was interrupted during the past two years due to the COVID-19 pandemic.

The following bar graph displays the percentage of Grade 3 students (FNMI, non-FNMI, all) by reading level. The chart below the graph shows the percentage of Grade 3 students reading at or above grade level relative to the province for the five most recent years. The table shows the proportion of Grade 3 students with reported reading levels. As a result of the COVID-19 pandemic response, June 2020 reading data is unavailable. In 2021-22, challenges to teaching and learning continued because of the ongoing impact of the pandemic to attendance and overall well-being.



Notes: Reading levels are reported based on provincially developed benchmarks. The percentage of students at each reading level was determined as a proportion of those students with a 'valid' reading score (excluded or non-participant students were not included in these calculations). Results for populations of fewer than 10 students have not been reported to avoid identifying individuals or very small groups of students. FNMI students are those who choose to self-

identify as First Nations (Registered/Treaty/Status Indian, Non-Status Indian), Métis, or Inuit/Inuk. Non-FNMI students are those who do not identify as First Nations, Métis or Inuit/Inuk; however, this category may include FNMI students who choose not to self-identify.

Source: Ministry of Education, 2022

# Analysis of Results - Proportion of Grade 3 Students Reading At or Above Grade Level

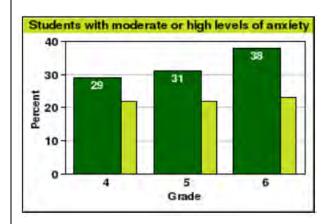
As was the case in 2020-21, reading data for the 2021-22 school year indicates RCSD results were lower than pre-pandemic, historical data as demonstrated by the percentage of Grade 3 students reading at or above grade level. Students in French Immersion and English Additional Language (EAL) students were particularly impacted by disruptions in learning and attendance as oral instructional language, foundational to reading, was disrupted. However, targeted interventions as part of the learning response plan did support a 6.7% increase in Grade 3 students reading at or above grade level from 2020-21 results. The percentage of Grade 3 students reading at or above grade level rose from 70.7% to 77.4%. This was above the school division's target goal of 75% set for the 2021-22 year as part of the learning response plan. There was a slight decrease in the percentage of FNMI students reading at grade level from 59.3% in 2020-21 to 56.8% in 2021-22. However, RCSD's overall reading data continues to be almost 10% above the provincial reading level of 68.9%. Continued focus on addressing the gaps due to the impacts of the pandemic to move students, especially those most vulnerable to its impacts (FNMI, EAL and Immersion students to achieve pre-pandemic levels and beyond, will be addressed in the RCSD's 2022-23 Reading and Learning Response plans).

# Mental Health and Well-Being

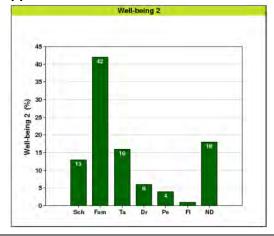
The OurSCHOOL Survey elementary charts below highlights the data from 3,098 students in 28 schools that participated in the survey between October 18, 2021 and May 16, 2022. The data has provided the school division with a means to respond to the needs and ensure supports are in place. The OurSCHOOL Survey Secondary charts below provides school division highlights based on data from 4,523 students in 32 schools that participated in the survey between October 14, 2021 and May 16, 2022. Schools have used the data to address the needs identified in their schools.

#### School Division Selected Measure for Monitoring Mental Health and Well-Being

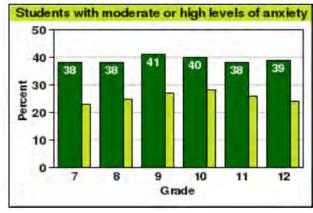
#### **Elementary Students**

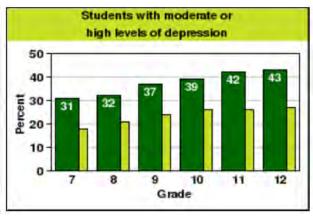


#### **Seeking Support with Mental Health Issues**



#### **Secondary Students**





Source: OurSCHOOL Survey 2021-22 RCSD (Learning Bar 2021)

# Analysis of Results - Mental Health and Well-Being Measure

# Elementary Students with moderate or high levels of anxiety

This indicator shows the percentage of students who have intense feelings of fear, intense anxiety, or worry about particular events or social situations. There were 33% of students in RCSD that had moderate to high levels of anxiety; the Canadian norm for these grades is 22%. Results also show 37% of the girls and 24% of the boys in RCSD with moderate to high levels of anxiety. The Canadian norm for girls is 26% and for boys is 18%. RCSD has taken measures to ensure students are supported using a variety of strategies and resources to alleviate their anxiety.

# **Elementary Students Seeking Support with Mental Health Issues**

For this indicator, students were asked: "If I was experiencing mental health issues and I needed to discuss it with an adult I would talk to:" A trusted teacher at school (Sch), A parent or relative (Fam), A trusted adult (Ta), My doctor (Dr) - Peer (Pe), Trusted Faith leader (priest, Elder, etc.) (FI), No one because I would not want to discuss it (ND). Staff are aware of the results that 42% of students seek help from a parent or relative as opposed to 13% from a trusted teacher at school. Staff recognize the importance of building trusting relationships with students, so that students will become more comfortable in approaching a trusting adult in school and or teacher.

#### Secondary Students with moderate or high levels of anxiety

In Grades 7 to 12, 39% of students in RCSD that had moderate to high levels of anxiety; the Canadian norm for these grades is 26%. With the results being higher than the Canadian norm, the school division implemented proactive approaches to assist in reducing the higher rate. A comparison of 52% of the girls and 23% of the boys in RCSD had moderate to high levels of anxiety. The Canadian norm for girls is 35% and for boys is 16%.

#### Secondary Students with moderate or high levels of depression

This indicator shows the percentage of students who have prolonged periods when they feel sad, discouraged, and inadequate and that 37% of students in RCSD had moderate to high levels of depression; the Canadian norm for these grades is 24%. When compared, 48% of the girls and 22% of the boys in RCSD had moderate to high levels of depression. The Canadian norm for girls is 31% and

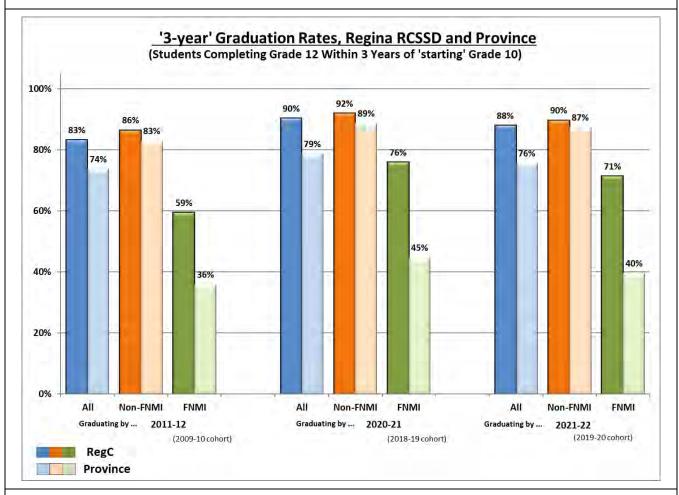
for boys is 16%. Based on the data provided there is a need to address the high proportion of girls experiencing depression as compared to the boys.

Regina Catholic School Division will continue to address the mental health needs across the school division in particular anxiety, depression and assisting students with seeking supports.

#### **Three-Year Graduation Rate**

The following graph displays the percentage of students (all students, non-FNMI and FNMI) in the school division who graduated within three years of entering Grade 10, along with provincial results in each of these categories.

To graduate within the typical three-year period after beginning Grade 10, students must accumulate an average of eight credits per year to achieve the minimum requirement of 24 secondary level credits by the end of Grade 12. Three-year graduation rates are one measure of efficiency of a school system.



Notes: Three-year graduation rates are calculated as the percentage of students who complete Grade 12 within three years of 'starting' Grade 10. Results for populations of fewer than 10 students have not been reported to avoid identifying individuals or very small groups of students (nr). FNMI students are those who choose to self-identify as First Nations (Registered/Treaty/Status Indian, Non-Status Indian), Métis, or Inuit/Inuk. Non-FNMI students are those who do not identify as First Nations, Métis or Inuit/Inuk; however, this category may include FNMI students who choose not to self-identify.

Source: Ministry of Education, 2022

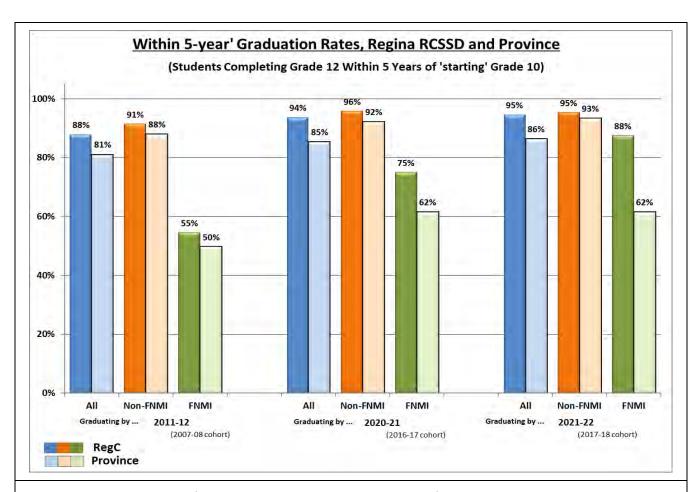
# Analysis of Results - Three-Year Graduation Rates

RCSD's overall three-year graduation rate was 88% in 2021-22, which continues to be well above the provincial average of 76%. However, this was a 2% decrease in the three-year graduation rate for all students from 2020-21 (90% to 88%) and below the RCSD SMART goal of 90% of students graduating on-time. The decrease in overall graduation rates was a result of a 2% decrease in non-FMNI students (from 92% to 90%) and a 5% decrease in the three-year graduation rate for FNMI students (from 76% to 71%). The impacts of the pandemic played a role in on-track credit acquisition. However, RCSD's graduation rates continue to be well above the provincial rates of 76% for all students, 87% for non-FNMI students, and 40% for FNMI students. The school division decreases in graduation rates parallel what was happening proportionally in the three target groups provincially where the impacts of the pandemic continue to play a role. RCSD's graduation plan focused on student engagement, smooth Grade 9 transition, mentorship, credit tracking and credit recovery, and academic/graduation planning with a particular focus on supporting FNMI students through the support of High School Indigenous Advisors as graduation coaches, cultural engagement, connection to Elders and Knowledge Keepers, and parental/caregiver engagement. The advisors also support attendance, connections to outside organizations, and planning for post-secondary.

#### **Grade 12 Graduation Rate: Within Five Years**

Some students need more time to complete all the courses necessary to graduate so they continue in school longer than the typical three years after beginning Grade 10. Extended-Time Graduation Rates within five years are one measure of the responsiveness of the school division.

The following graph displays the percentage of students (all students, non-FNMI and FNMI) in the school division who graduated within five years of entering Grade 10, which includes those who graduated within three and four years, along with provincial results in each of these categories.



Notes: Graduation rates within five years are calculated as the percentage of students who complete Grade 12 within five years of 'starting' Grade 10 (and include those who graduate within three or four years). Results for populations of fewer than 10 students have not been reported to avoid identifying individuals or very small groups of students (nr). FNMI students are those who choose to self-identify as First Nations (Registered/Treaty/Status Indian, Non-Status Indian), Métis, or Inuit/Inuk. Non-FNMI students are those who do not identify as First Nations, Métis or Inuit/Inuk; however, this category may include FNMI students who choose not to self-identify. Source: Ministry of Education, 2022

# Analysis of Results – Graduation Rates Within Five Years

In 2021-22, RCSD's overall results for five-year graduation rates continued to be above the provincial average of 86%. 95% of RCSD students graduated within the extended five-year timeframe, an increase of 1% over 2020-21 data. This notable success rate is 9% above the provincial average and is a direct result of 88% of FNMI students graduating within the extended time-period compared to the provincial average of 62%. This success can be attributed to the supports put in place including a focus on relationships and mentoring, transitions, cultural engagement, credit-tracking and graduation planning, and family engagement.

# **Ongoing Measures of Progress**

The collection of data for local monitoring and reporting on student progress to support improvement efforts is well established and continues within the provincial education plan context as is evident above. Knowing how students are doing with respect to key educational outcomes informs the actions needed to ensure more students can achieve desired outcomes each year to achieve the <u>Framework for the Provincial Education Plan 2020-2030</u> goal: I am learning what I need for my future.

While there was some suspension of provincial data collection due to the COVID-19 pandemic again in 2021-22, the following indicators are included to provide comparative information for consideration in monitoring how students are doing from school entry to school completion.

# **Early Years Evaluation**

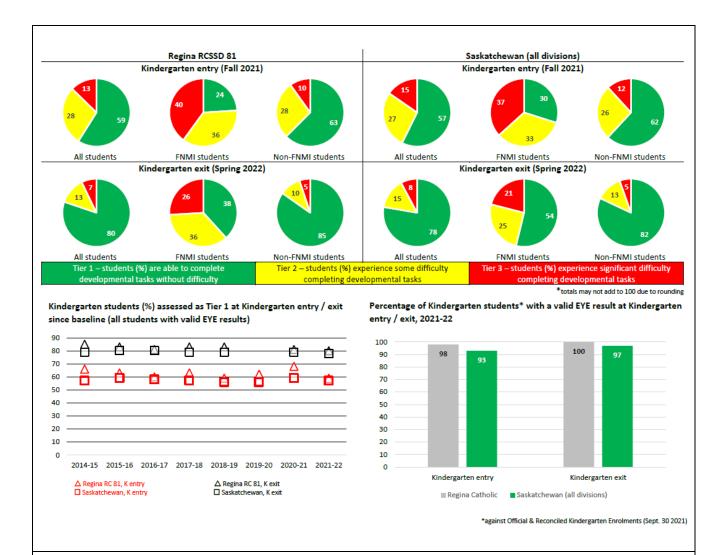
The Early Years Evaluation-Teacher Assessment (EYE-TA) is a readiness-screening tool that provides information about each child's development and learning with a focus on reading readiness skills. Results from the EYE-TA allow educators and school-based interdisciplinary teams to quickly identify the students most likely to require extra support during the Kindergarten year, based on their levels of skill development in five key domains at school entry. In addition to results for specific domains, children are also assigned a comprehensive score known as Responsive Tiered Instruction (RTI) level. RTI is a preventive approach that allows educators, school teams and divisions to allocate resources early and continuously, rather than waiting until a student experiences failure before providing a response.

RCSD implemented a strategy for the deployment of Instructional Assistants in the school division at the beginning of the year based on enrolment numbers and/or student needs. Following the November EYE-TA Assessments, the Instructional Assistants were re-deployed to the Kindergarten classrooms identified as having the most students requiring support.

Kindegarten EYE is a statistically significant leading indicator of a student's likelihood of reading at grade level in Grade 3. Longitudinal analyses in the province show children who begin Kindergarten with good skills (Tier 1) in key areas, or who develop these skills during their Kindergarten year, are far more likely to become grade-level readers by the end of Grade 3 in comparison to students who leave Kindergarten programs with lower levels of assessed skills.

The following charts display the percentage of students (all, non-FNMI and FNMI) who were assessed as Tier I at Kindergarten entry and after the Kindergarten year at exit for the school division and the province. The chart below the graph shows the percentage of Kindergarten students assessed as Tier 1 relative to the province since the baseline (2014-15).

As a result of the COVID-19 pandemic response, spring 2020 EYE data was unavailable. In 2020-21, a notably smaller percentage of Kindergarten-eligible students in school divisions participated in the EYE assessment for learning due to both lower than expected Kindergarten enrolments and difficulties in appropriately assessing the enrolled Kindergarten students who were learning from home in increased numbers. These factors should be considered when comparing 2021-22 EYE results with results from previous years.



Notes: Research shows that early identification followed by a responsive, tiered approach to instruction from Kindergarten to Grade 3 can substantially reduce the prevalence of reading challenges. The primary role of EYE is to help inform educational practice. EYE screening at Kindergarten entry is used by classroom teachers and school divisions to identify children who experience difficulties with important skills when they arrive in Kindergarten, and who may need closer monitoring or further assessment during the year. Children who have difficulty with important skills at Kindergarten entry are also re-assessed before the end of the Kindergarten year, allowing school divisions to measure the impact of their supports and responses. Children assigned Tier I RTIs can complete developmental tasks without difficulty. These children have a high probability of reading at grade level by Grade 3 - an important predictor of school success, including Grade 12 graduation.

School division EYE-TA displays show results for self-declared First Nations (Registered/Treaty/Status Indian, Non-Status Indian), Métis or Inuit/Inuk children (FNMI) and for those who do not identify as FNMI (non-FNMI), provided both comparison groups consist of a minimum of ten children. It should be noted that the non-FNMI group may include FNMI students who choose not to self-identify, or who have yet to self-identify.

Source: Ministry of Education, Early Years Branch, 2022

# Analysis of Results - Early Years Evaluation

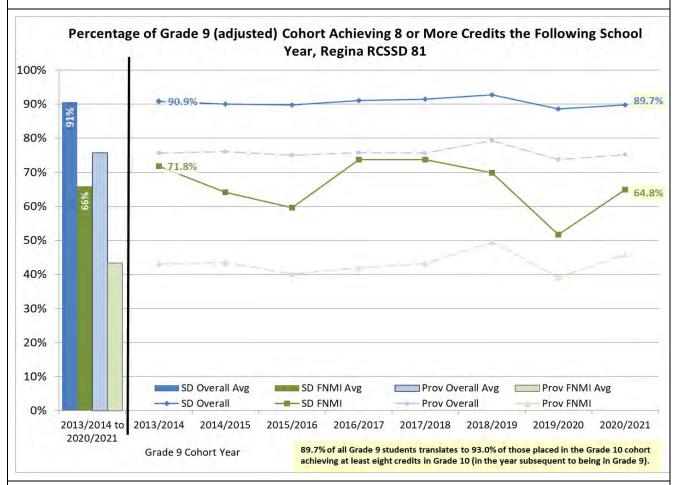
RCSD established an Early Years SMART goal that by June 2022 children aged 0-6 would be supported in their development to ensure 85% of students exiting Kindergarten were ready for learning in the primary grades.

2021-22 fall entry data indicated that 59% of all Kindergarten students were demonstrating Tier I readiness skills (able to complete developmental tasks without difficulty), with only 24% of FNMI students at Tier I readiness to learn in primary grades compared to 63% of non-FMNI students. This was 9% lower than the 2020-21 fall entry results (a 7-year high which was well above provincial results) where 68% of Kindergarten students were at Tier I. However, with the interventions outlined in Reading and Learning Response, the spring exit data for 2021-22 indicated that 80% of all Kindergarten students were now at Tier I readiness, which was below the Division's target of 85% but aligned with the 7-year trend: RCSD students assessed as Tier I at Kindergarten exit is equal to or above provincial results. FNMI students improved to 38% in Tier 1 in the spring exit data and the overall exit data for RCSD was 2% higher for all students in comparison to the provincial results of 78% of students at Tier 1. RCSD FNMI Kindergarten students at exit were 16% lower than the provincial results which is a concern and will be a continued focus. Interventions at the three RCSD schools which have both a high rate and a high number of students assessed as Tier 2 and 3 after the fall entry assessment did support an increase in Tier I results at Kindergarten exit. RCSD's enrolment numbers are still being impacted by the pandemic which needs to be considered when comparing year over year results. Early learning will be a focus for the Divisions' Learning Response Plan for 2022-23.

# **Grade 9 to 10 Transition**

The transition from Grade 9 to 10 can be difficult for some students for many different reasons, including not having reached all outcomes from each subject area in the elementary and middle grades. This measure is intended to show how well Grade 9 students adjust in the transition to Grade 10. Achieving eight or more credits per year is important for steady progress towards graduating within three years of starting Grade 10.

The following chart displays the percentage of Grade 9 students (all students and the FNMI subpopulation) in the school division who achieved eight or more credits the following school year, along with provincial results for the past eight years and the eight-year average.



Notes: Grade 9 to 10 transition rates are calculated as the number of students attaining eight or more credits in the year immediately following their Grade 9 year divided by the number of students in the Grade 9 cohort. Results for populations of fewer than five have not been reported to avoid identifying individuals or very small groups of students. FNMI students are those who choose to self-identify as First Nations (Registered/Treaty/Status Indian, Non-Status Indian), Métis or Inuit/Inuk. Non-FNMI students are those who do not identify as First Nations, Métis or Inuit/Inuk; however, this category may include FNMI students who choose not to self-identify. Source: Ministry of Education, 2022

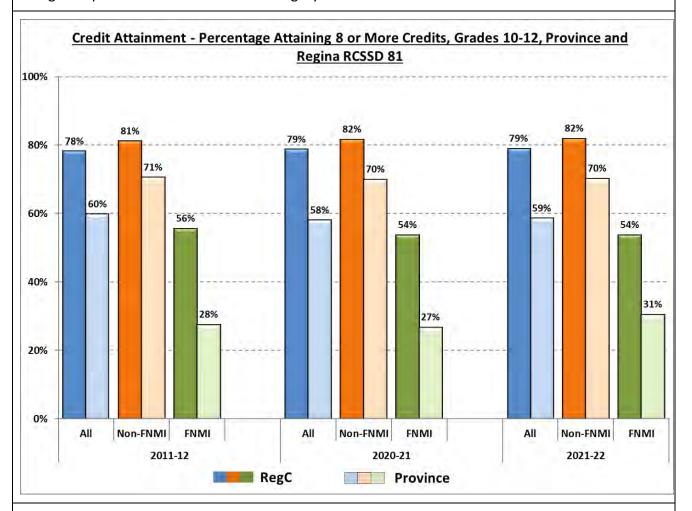
#### Analysis of Results - Grade 9 to 10 Transition

RCSD's overall rate of Grade 9 students who attain eight or more credits the following school year continues to hover around 90%. The percentage in 2021-22 was 89.7%, slightly higher than the 88.7% achieved at the end of 2020-21, and well above the provincial results (75.1%). This is within 2% of the 91% eight-year average and approximately 15% above the provincial average for the same period. RCSD's FNMI results experienced a sharp increase from the 51.7% in 2020-21 to 64.8%, which although below the eight-year Division average of 66%, is still a success story for the school division. Continued support for attendance, assignment and course recovery, student and family engagement, mentorship and cultural supports are keys to continued improvement in transition.

#### **Credit Attainment**

Credit attainment provides a strong predictive indicator of a school division's three-year graduation rate. Students receiving eight or more credits per year are more likely to graduate within three years of beginning Grade 10 than those who do not achieve eight or more credits per year.

The following graph displays the credit attainment of secondary students attaining eight or more credits per year for all students, and by non-FNMI and FNMI student subpopulations in the Division, along with provincial results for each category.



Notes: Credit attainment measures are calculated as the percentage of students enrolled at the secondary level on September 30 attaining eight or more credits yearly. Results for populations of fewer than 10 students have not been reported to avoid identifying individuals or very small groups of students (nr). FNMI students are those who choose to self-identify as First Nations (Registered/Treaty/Status Indian, Non-Status Indian), Métis, or Inuit/Inuk. Non-FNMI students are those who do not identify as First Nations, Métis or Inuit/Inuk; however, this category may include FNMI students who choose not to self-identify.

Source: Ministry of Education, 2022

#### Analysis of Results – Credit Attainment

Overall, credit attainment results for RCSD in 2021-22 (79% of secondary students earning eight or more credits) were slightly higher than ten years ago (78% in 2011-12) and continued to significantly exceed the provincial results (59%). Additionally, 91.4% of students in Grades 10-12 were on pace to graduate within the extended timeframe of five years by averaging 6.5 credits. In 2021-22, 54% of RCSD's FNMI students achieved eight or more credits which was 22% higher than the provincial FNMI results of 31%. RCSD has set a goal of 75% of FNMI students graduating on time or achieving eight or more credits each year and the school division continues to work to meet this goal by instituting several tracking measures such as attendance, assignment completion, credit tracking, credit recovery, Indigenous advisors, and graduation coaching. Additionally, cultural support was provided via Elders and Knowledge Keepers and in the form of cultural activities such as drumming, dance, and beading that were coordinated by Indigenous Advisors. Support for mental health and wellness continued to be a focus for all students, particularly those impacted by trauma. This was supported by implementing Mindful Minutes, and education for staff on trauma-informed instructional practices.

# **Demographics**

#### **Students**

The Regina Catholic School Division has experienced growth in the number of students enrolled in the past year most notably at Kindergarten and Grade 9. The number of students registered in Learning Online significantly increased, but the number of students enrolled through Home-Based Education declined. The number of English as an Additional Language students decreased for the first time due to the reduction of immigration resulting from the COVID-19 pandemic.

Grade	2017-18	2018-19	2019-20	2020-21	2021-22
Kindergarten	959	885	852	753	823
1	877	960	899	861	814
2	922	896	979	910	857
3	933	938	919	977	929
4	971	947	952	927	969
5	934	996	958	946	912
6	883	943	982	952	956
7	853	887	943	974	947
8	855	858	879	928	969
9	782	859	827	854	932
10	818	808	858	837	853
11	821	812	805	850	833
12	841	859	830	842	886
Total	11,449	11,648	11,683	11,611	11,680
PreK	<b>326</b>	302	258	256	302

Subpopulation Enrolments	Grades	2017-18	2018-19	2019-20	2020-21	2021-22
	K to 3	397	378	342	296	307
Self-Identified	4 to 6	393	389	374	328	307
First Nations, Métis, or	7 to 9	312	325	337	350	349
Inuit	10 to 12	273	277	255	253	269
	Total	1,375	1,369	1,308	1,227	1,232
	1 to 3	505	565	630	717	701
English as an	4 to 6	487	499	488	536	543
Additional	7 to 9	407	381	374	465	369
Language	10 to 12	404	415	436	532	282
	Total	1,803	1,860	1,928	2,250	1,895
	K to 3	1,072	1,067	1,045	972	936
French	4 to 6	642	658	685	695	679
Immersion	7 to 9	439	497	526	552	553
Illillersion	10 to 12	307	316	317	328	368
	Total	2,460	2,538	2,573	2,572	2,536

#### Notes:

- Enrolment numbers are based on headcounts from the Student Data System (SDS) as of September 30 for each school year.
- Enrolments include all residency types, all ages, home-based and homebound students, with the exception of English as an Additional Language (EAL) enrolments, which exclude non-Saskatchewan residents, students 22 years and older and home-based students.
- Prekindergarten (PreK) enrolments are the 3- and 4-year-old student enrolments which include those children who occupy the ministry-designated PreK spaces and those in other school division-operated PreK or preschool programs.
- FNMI students are those who choose to self-identify as First Nations (Registered/Treaty/Status Indian, Non-Status Indian), Métis or Inuit/Inuk.

Source: Ministry of Education, 2021

#### Staff

The Regina Catholic School Division employs 1,261 staff members. These employees are included in three employee groups: teachers, education support professionals and facilities. Approximately 68% are teachers, 25% are education support professional staff and 7% are facilities staff.

Throughout the 2021-22 school year, RCSD continued to respond to student and staff safety and learning needs. An area of success the school division experienced for the interim was providing online learning for both high school and elementary students who were unable to attend in person. Dedicated training and mitigation strategies along with individualized support in navigating all staff leaves, sick, quarantine, or other were implemented consistently and diligently. The school division staff maintained consistent learning opportunities when remote learning was necessary.

Job Category	FTEs
Classroom teachers	756.8
Principals, vice-principals	46.3
Other educational staff (positions that support educational programming) — e.g., educational psychologists, educational assistants, school community coordinators, speech language pathologists, resource centre staff, information technology staff, school clerical staff and other instructional employees	246.2
Administrative staff – e.g., Chief Financial Officers, human resource services, payroll, purchasing, accounting, clerical, executive assistants and other administrative employees	28.7
<b>Plant operations and maintenance</b> – e.g., caretakers, handypersons, carpenters, plumbers, electricians, gardeners, supervisors and managers	84.5
<b>Transportation</b> – e.g., bus drivers, mechanics, parts persons, bus cleaners, supervisors and managers	1.0
League of Educational Administrators, Directors and Superintendents (LEADS) – e.g., director of education and superintendents	9.0
Total Full-Time Equivalent (FTE) Staff	1172.45

#### Notes:

• The numbers shown above represent full-time equivalents (FTEs). The number of employees may be greater because some people work part-time or seasonally.

Source: Human Resource Services - RCSD, 2022

#### **Senior Management Team**

The Regina Catholic School Division's organizational structure is headed by Senior Management which includes the Director of Education, Mr. Sean Chase. As per RCSD Board Policy, Mr. Chase reports directly to the Board of Trustees.

Reporting to the Director of Education are:

The Chief Financial Officer, Josh Kramer, has responsibility of the Business and Finance Department overseeing Payroll, Purchasing, Accounting and Transportation services.

The Superintendent of Human Resource Services, Heidi Hildebrand, has responsibility of overseeing all staffing responsibilities and Facilities.

The Superintendents of Education Services, Kelley Ehman, Stacey Gherasim, Joanna Landry, Dave Magnusson and Wade Hackl, have responsibility of overseeing school operations, student services, technology, and all aspects of student achievement. Each is responsible for a group of specified schools.



S. Chase Director of Education



J. Kramer **Chief Financial Officer** 



H. Hildebrand Superintendent of **Human Resource Services** 



K. Ehman



S. Gherasim



J. Landry



D. Magnusson



Wade Hackl (Interim)

**Superintendents of Education Services** 

# Infrastructure and Transportation

School	Grades	Location
Deshaye Catholic School	Pre-K-8	37 Cameron Crescent
École St. Angela Merici *	K-8	6823 Gillmore Drive
École St. Elizabeth *	K-8	5149 E Green Brooks Way
École St. Mary *	Pre-K-8	140 N. McIntosh Street
École St. Pius X *	K-8	3301 Garnet Street
Holy Rosary Community School	Pre-K-8	3118-14th Avenue
Sacred Heart Community School	Pre-K-8	1325 Argyle Street
St. Augustine Community School	Pre-K-8	2343 Edgar Street
St. Bernadette School	K-8	727 N. McIntosh Street
St. Catherine Community School	Pre-K-8	150 Brotherton Avenue
St. Dominic Savio School	K-8	195 Windfield Road
St. Francis Community School	Pre-K-8	45 Mikkelson Drive
St. Gabriel School	K-8	3150 Windsor Park Road
St. Gregory School	K-8	302 Upland Drive
St. Jerome School	Pre-K-8	770 Rink Avenue
St. Joan of Arc School	Pre-K-8	10 Dempsey Avenue
St. Josaphat School	K-8	140 Greenwood Crescent
St. Kateri Tekakwitha School **	K-8	4415 James Hill Road
St. Maria Faustina School	K-12	425-15th Avenue
St. Marguerite Bourgeoys School	K-8	2910 E. Shooter Drive
St. Matthew School	Pre-K-8	4710 Castle Road
St. Michael Community School	Pre-K-8	431 Hamilton Street
St. Nicholas School	K-8	7651 Mapleford Boulevard
St. Peter School	Pre-K-8	150 Argyle Street
St. Theresa School	Pre-K-8	2707 – 7th Avenue E.
St. Timothy School	Pre-K-8	280 Sangster Boulevard
Archbishop M.C. O'Neill Catholic High School **	9-12	134 Argyle Street
Dr. Martin LeBoldus Catholic High School **	9-12	2330 – 25th Avenue
Michael A. Riffel Catholic High School	9-12	5757 Rochdale Boulevard
Miller Comprehensive Catholic High School**	9-12	1027 College Avenue
St. Luke School	K-12	625 Elphinstone Street
Mother Teresa Middle School ***	6-8	1975 2nd Avenue N.

<sup>\*</sup> French Immersion

<sup>\*\*</sup> English and French Immersion

<sup>\*\*\*</sup> Associate School

#### **Infrastructure Projects**

The Regina Catholic School Division facilities include:

- Thirty-two schools located in the City of Regina. The average age of the RCSD schools is 49 years. The oldest school is 108 years old (built in 1914); the three newest schools are five years old, all opened in September 2017.
- The current average utilization of schools is 89% with two schools above 114% and the highest at 117% utilization.
- Population growth and shifts coupled with immigration to the city have caused capacity issues at most schools in the school division. There are currently 21 schools between 80% and 110% utilization and two schools between 114% and 117% utilization.
- The school division's head office, the Catholic Education Centre, is in Regina. The original 8,300 square foot building is 60 years old and an addition of 7,000 square feet is 50 years old. The centre is undersized and not adequate for present use or future growth.
- The school division currently has three major departments located at schools to relieve crowding at the Catholic Education Centre. The Speech and Language Department is located at St. Peter School, and both Information and Library Services and Technology Services are located at Miller Comprehensive Catholic High School.
- The school division has a Maintenance Shop located in the city. The shop is used for storage of materials and supplies, and the fabrication and finish of cabinetry and other school fitments. It is located within a large, fenced compound where maintenance vehicles and equipment are stored.
- Several upgrades and renovations were completed during the 2021-22 fiscal year which
  included the installation of three new relocatables and partial installation of one new
  portable and two portable moves to cover shortage of space.
- New St. Pius X/Argyle rebuild project is on-going with completion for 2023-24 school year.

The school division recognizes the link between facility condition and student outcomes. All schools were cleaned and repaired over the summer break. Major and minor infrastructure projects including LED light replacements, re-roofing and some minor interior renovations were completed over the summer months or at times when students are away.

Infrastructure Projects						
School	Project	Details	2021-22 Cost			
Miller Comprehensive Catholic High School St. Bernadette School St. Jerome School	Roof Repair	Roof replacements	\$1,238,000			
St. Bernadette School St. Dominic Savio School St. Timothy School Dr. Martin LeBoldus Catholic High School	Upgrade of interior lighting	Installation of new energy efficient LED interior lighting	496,300			
Total		_	\$1,734,300			

#### **Transportation**

The Regina Catholic School Division (RCSD) contracts out its transportation services and with the start of the 2021-22 school year a new service provider, First Student, Inc. (First Canada ULC) commenced transporting students. Specialized Transportation is serviced by Regina Paratransit and First Student, Inc.

Transportation Statistics					
Students Transported	4,224				
Regina Public School Division Students Transported by RCSD	302				
Transportation Routes	75				
Average One-Way Ride Time	13 minutes				
Longest One-Way Ride Time	52 minutes				

Source RCSD Transportation - September 30, 2021

RCSD and the Regina Public School Division (RPSD) continued their joint transportation partnership since its inception in 2018-19. RCSD transported approximately 300 students for RPSD for the 2021-22 school year at the following schools:

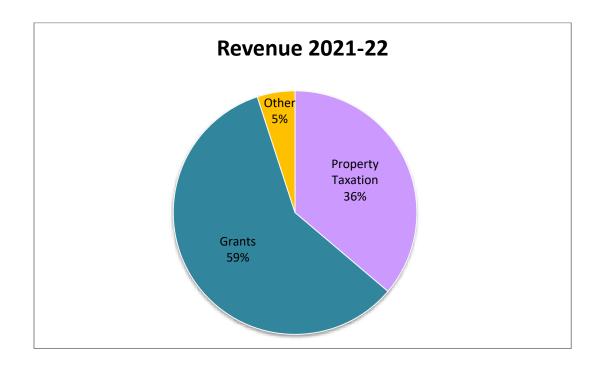
- École St. Elizabeth (RCSD) with École Wascana Plains (RPSD)
- École St. Mary (RCSD) with École Elsie Mironuck (RPSD)

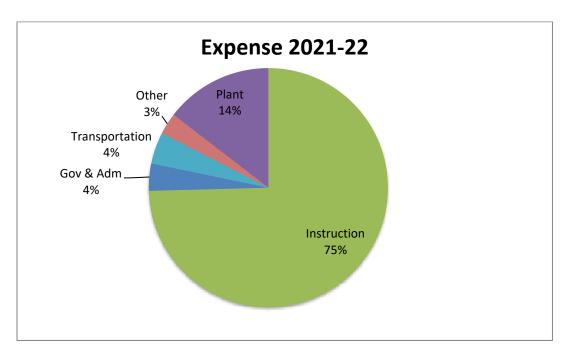
RCSD will no longer be transporting RPSD students at the completion of the 2021-22 school year.

Transportation was continually challenged with a shortage of bus drivers throughout the 2021-22 school year partly resulting from the COVID-19 pandemic. Bus drivers were still hesitant to continue driving if they had underlying health concerns, thus recruiting drivers continued to be a challenge.

## **Financial Overview**

# **Summary of Revenue and Expenses**





## **Budget to Actual Revenue, Expenses and Variances**

				<b>Budget to</b>	<b>Budget to</b>	
	2022	2022	2021	Actual	Actual %	
				Variance		
	Budget	Actual	Actual	Over / (Under)	Variance	Note
REVENUES			(Restated)			
Property Taxation	45,321,115	45,806,161	45,401,281	485,046	1%	
Grants	87,122,479	74,405,512	85,773,128	(12,716,967)	-15%	1
<b>Tuition and Related Fees</b>	152,848	185,584	140,536	32,736	21%	2
School Generated Funds	1,953,848	1,675,901	794,769	(277,947)	-14%	3
<b>Complementary Services</b>	1,481,940	1,491,752	1,439,095	9,812	1%	
External Services	612,711	637,406	580,399	24,695	4%	
Other	2,924,774	2,358,841	2,839,985	(565,933)	-19%	4
<b>Total Revenues</b>	139,569,715	126,561,157	136,969,193	(13,008,558)	-9%	
EXPENSES						
Governance	626,692	561,935	719,776	(64,757)	-10%	5
Administration	4,355,300	4,325,836	4,482,870	(29,464)	-1%	
Instruction	96,898,327	98,718,799	95,836,031	1,820,472	2%	
Plant	18,703,316	19,275,262	20,174,773	571,946	3%	
Transportation	5,879,994	5,634,654	6,355,702	(245,340)	-4%	
<b>Tuition and Related Fees</b>	97,810	34,450	69,047	(63,360)	-65%	6
School Generated Funds	1,994,982	1,544,980	813,428	(450,002)	-23%	7
<b>Complementary Services</b>	1,290,541	1,587,216	1,302,791	296,675	23%	8
External Services	686,993	693,980	666,384	6,987	1%	
Other Expenses	10,500	155	244	(10,345)	-99%	9
Total Expenses	130,544,455	132,377,267	130,421,046	1,832,812	1%	-
Surplus (Deficit) for the Year	9,025,260	(5,816,110)	6,548,147			_

#### Explanation for Variances (All variances that are greater than positive or negative 5% must be explained)

1 Under	udget due to timing of receipt of property taxes which offset operating grants received as well as less capital grant funding received
than a	ticipated in the budget.

Explanation

- 2 More than budgeted tuition fees received from other school boards for online learning.
- 3 Less than budgeted school generated funds revenue as a result of limited fundraising activities due to COVID-19.
- 4 Other revenue variance is due to GST rebate estimate included in the budget whereas it was not actually recorded as revenue during the year.
- 5 Less than budgeted professional development expenditures and Catholic School Community Councils' expenditures.
- 6 Less than budget due to decreased reliance on external agencies to provide education services.
- $7\ \text{Less}$  than budget as a result of limited fundraising activities due to COVID-19.
- 8 More program support salary expenditures than budgeted for Pre-Kindergarten.
- 9 Less than budgeted interest expense.

Note

# Appendix A – Payee List

#### **Board Remuneration**

Nama	D	Travel Professional Development		Oth an	Total		
Name	Remuneration	In Province	Out of Province	In Province	Out of Province	Other	Total
Bast, Ryan J	\$34,443	1	-	\$ 885	-	-	\$35,328
Bonnell, E. Victoria*	38,665	-	-	4,138	\$3,295	-	46,098
Bresciani, Robert	35,130	-	-	127	-	-	35,257
Bushi, Obianuju	35,332	-	-	1,214	-	-	36,546
Kowalchuk, Robert	31,383	-	-	375	-	-	31,758
Weninger, Shauna **	38,542	1	-	887	2,091	-	41,520
Wilcox, Darren	34,533	-	-	-	-	-	34,533

<sup>\*</sup>Board Chair

#### **Personal Services**

Listed are payees who received payments for salaries, wages, honorariums, etc. which total \$50,000 or more.

Name	Amount
Abuan, Venancio	50,894
Abusada, Shawna	91,400
Adam, Janalee	91,875
Adams, Chelsea	84,641
Adedeji, Olushola	87,573
Agar, Jason	88,105
Agustin, Gerardo	54,056
Akinpelu, Oluwakemi	102,406
Alcantara, Dennis-Marc	55,021
Alcantara, Efren	50,815
Alimbuyao, Sarah	67,804
Alla, Armel	63,481
Allen, Allison	90,595
Amadi, Jessica	76,529
Amichand, Mandy	93,056
Anaka, Laura	64,023
Ananfack Kowo, Annie	68,973
Anaquod, Denise	90,347
Anderson, Alison	95,379

Name	Amount
Anderson, Lisa	91,933
Anderson, Lucie	75,968
Anderson, Nicole	90,349
Anonas, Nenita	94,877
Appell, Tammy	116,007
Appleyard, Marcia	52,431
Astrope, Kylene	91,971
Babyak, Sarah	88,329
Bachelu, Blair	94,739
Bachiu, Maria	90,987
Baiton, Leah	79,958
Baker, Alissa	92,256
Balaberda, Cory	73,248
Balaberda, Pascale	66,009
Ball, Marchelle	91,301
Banga, Jennifer	79,918
Baragar, Jodi	100,563
Barilla, Marlyse	93,460
Barnes Wilcox, Barbara	95,118

<sup>\*\*</sup>Deputy Chair

Name	Amount
Barnes, Leanne	66,032
Barnes-Pitka, Rhonda	95,325
Baron, Kevin	94,580
Bartlett, Wade	95,367
Bast, Nicole	90,347
Bastock, Leanne	97,272
Bauer, Christine	94,739
Baui, Karl	66,133
Baumgarten, Jaymie	55,541
Baumgartner, Alana	100,137
Baumgartner, Lynsey	100,379
Bechtold, Alexander	53,455
Beckel, Suzanne	95,955
Belair, Lindsay	87,237
Belanger, Nicole	74,200
Belisle, Paulette	126,805
Belof, Jill	100,137
Belvedere, Derek	90,094
Benard, Micheline	96,191
Benham, Catherine	90,347
Benko, Dean	109,718
Benko, Kirsten	95,550
Bernauer, Cymone	95,935
Bernhardt, Rebecca	88,992
Berry, Kyrie	91,135
Beskowiney, Stephan	110,070
Biegler, Lawrence	134,304
Birrell, Lyn	90,000
Birrell, Nathan	96,669
Blacklock, Romona	100,137
Bladyko, Amy	94,207
Bodnarchuk, Peter	83,599
Boehm, Leeanne	94,739
Bogdan, Tyler	106,055
Bohn, Ciara	82,792
Bokure, Abede	59,832
Bolen Manz, Carol	54,604
Bollman, Margaret	71,133
Bondy, Cari	76,510
Borthwick, Dwight	109,707

Name	Amount
Borys, Heather	91,126
Borys, Joanna	84,641
Bosgoed, Melissa	80,516
Bourquin, Allysha	73,305
Boutilier, Kristina	97,017
Bowen-Diaz, Alejandra	58,780
Boyachek, Cheryl	59,915
Bracken, Jenna	85,479
Brass, Colin	94,340
Brass, Jaylene	118,643
Bray, Jodie	101,247
Brcic, Marley	99,258
Brennan, Patrick	95,002
Bresciani, Angelina	90,347
Bresciani, Matthew	93,048
Bresciani, Mitchell	87,941
Bresciani, Olivia	74,088
Bresciani, Sophie	84,369
Brezinsky, Ashley	77,628
Bridgeman, Janna	92,284
Brochu, Scott	80,251
Brodner, Landon	92,890
Brown, Corrine	91,447
Brown, Daniel	91,661
Bucsis, Courtney	53,813
Bueno, Joel	50,849
Buettner, Kelsey	61,182
Burant-Maher, Rolande	119,947
Burchi-Little, Brenda	91,398
Burke, Navanga	87,841
Burkholder, Keatyn	71,824
Burns, Christina	75,035
Burns, Morgan	88,152
Busby, Christopher	108,741
Bzdell, Corinne	93,511
Bzdell, Paula	68,490
Cabylis, Demetrios	71,316
Campbell, Joshua	80,132
Cardinal, Brandon	60,242
Carignan, Todd	92,845

Name	Amount
Casper, Stephanie	110,142
Chabot, Laura	95,607
Chagnon, Kimberley	90,739
Chapple, Sarah	84,358
Charanduk, Cory	98,933
Chase, Elena	82,173
Chase, Emily	63,106
Chase, Michael	122,719
Chase, Nicole	90,012
Chase, Sean	213,596
Chase, Sherry	134,731
Chay, Les	69,406
Cherwaty, Ryan	73,872
Chevrier, Natalie	93,548
Chicilo, Candace	129,212
Chomos, Chelsea	94,739
Chomos, Patrice	91,549
Chomyn, Cameron	67,740
Chomyn, Cindy	72,654
Chomyn, Morgan	52,774
Christopherson, Jacqueline	97,142
Christopherson, Kelly	102,539
Clark, Dryden	60,418
Coghill, Noah	59,951
Colclough, Shina	72,317
Conger, Melody	88,947
Conly, Charis	59,617
Cook, Michelle	92,434
Coolican, Sarah	90,169
Cooper, Lisa	94,782
Cornish, David	94,739
Cote, Bartley	124,052
Cote, Terri	122,359
Cottrill, Brett	67,731
Cottrill, Nat	66,978
Courchene, Rachel	76,670
Cozine, Daniel	120,122
Cozine, Kelly	103,957
Crawford, Anna	77,178
Cromarty-Zech, Tobi	91,660

Name	Amount
Crompton, Holly	90,347
Cronin, Sara	95,451
Cronk, Sheri	67,395
Cruickshank, Meagan	94,738
Csada, Robert	95,527
Cummings, Keenan	68,316
D Souza, Yvette	101,979
Dales, Heather	94,026
Daly, Marian	150,244
Danaher, John	77,180
Danylchuk, D'arcy	65,777
Dauphinais, Catherine	92,377
Dauphinais, Gilles	122,254
Davies-Eltom, Colette	97,224
Day, Kali	60,859
Day, Ron	50,786
Dech, Samantha	65,675
Decosse, Ryan	92,079
Dejong, Wayne	53,985
Delorey, Patricia	66,499
Delorme, Chasity	53,777
Demaria, Diana	76,144
Demeter, Melinda	88,772
Desautels, Kimberly	91,794
Devine, Dawn	96,755
Dickie, Brendan	57,377
Dietrich, Danielle	50,044
Diiorio, Suzanne	91,761
Dizy, Michelle	91,981
Dodd, Cassie	58,328
Doepker, Christina	91,406
Dolha, Courtney	72,997
Dombowsky, Shauna	94,451
Donnelly, Liza	140,765
Dornstauder, Elizabeth	58,645
Dornstauder, Rose-Marie	94,991
Doyle, Jil	63,309
Drews, Darren	58,300
Drotar, Amanda	59,383
Drotar, Jeremy	100,137

Name	Amount
Duczek, Jason	94,739
Duczek, Nancy	96,298
Dufour Jerrett, Stephanie	95,900
Duguay, Martin	94,302
Dureault, Renee	96,087
Dziaduck, Carey	91,660
Ebenda Mboutou, Yvette	64,537
Eberl, Maureen	52,476
Echtner, Nicole	76,243
Edmands, Jason	94,581
Edmands, Tara	90,385
Edquilane, Tristan	73,626
Ehman, Kelley	174,631
Ehrmantraut, Jacquelyn	80,763
Elendu, Candina	82,579
Ell, Anita	54,239
Ell, Brenda	91,336
Ell, Donna	91,772
Ell, Dwayne	90,347
Ellery, Kari-Anne	91,722
Embury, Eyton	50,688
Endicott, Denise	100,137
Engele, Shelby	79,502
Erichsen, Valerie	91,880
Erlendson, Tricia	110,195
Ettien, Ackah	63,012
Evangelista, Gilbert	62,682
Ewert, Amanda	67,011
Fairbairn, Jessica	98,658
Fanous, Feby	58,905
Faris, Heather	100,563
Faris, Robert	69,062
Farris, Lynnette	102,938
Fearnside, Anneliese	90,449
Fellner, Franchesca	92,173
Fennell, Thomas	98,677
Ferguson, Tammy	100,137
Ferrara Horne, Cheryl	94,774
Fetsch, Kevin	98,677
Fiissel, Jada	90,347

Name	Amount
Firnesz, Jacqueline	91,135
Firnesz, Matthew	96,819
Firnesz, Nolan	101,188
Firnesz, Rylend	66,354
Firnesz, Simon	91,014
Fischer, Gregory	91,083
Fischer, Tara Lee	90,482
Fischer, Tara-Lynn	95,197
Fisher, Tara Lynn	97,117
Fiske, Michelle	75,169
Flegel, Aimee	81,645
Fletcher, Michelle	94,409
Florek, Matthew	91,660
Fluter, Carolyn	72,107
Folk, Ryan	91,458
Foord, John	102,551
Foraie, Amanda	82,263
Ford, Clayton	95,296
Ford, Erin	71,953
Forrest, Leanne	118,668
Forrest, Ryan	92,071
Fossenier, Scott	150,244
Francis, Janelle	54,239
Frank, Jessica	86,116
Friesen, Catherine	84,278
Frohlick, D'arcy	115,697
Fuchs, Larry	114,491
Fuchs, Tracy	130,666
Gaboury, Laura	93,601
Gallagher, Nicole	84,757
Gallagher, Ryan	92,609
Galloway, Stephanie	90,398
Gareau, Robert	81,954
Garinger, Lee	115,788
Garinger, Monica	70,744
Gartner, Tamara	95,233
Gates, Krista	66,425
Gaudet, Jessie	50,237
Gavin, Bernadette	94,739
Gebreandrias, Zeremariam	50,724

Name	Amount
Geiger, Kelly	69,134
Geiss, Courtney	65,390
Gelinas, Deana	94,851
Gelinas, Francois	100,623
Gherasim, Scott	90,943
Gherasim, Stacey	174,631
Ghiglione, Nadine	90,347
Gibbons, Blaine	62,633
Gibbs, Kory	94,739
Gibson, Jennifer	98,476
Giesbrecht, Lacey	70,620
Giesbrecht, Ryan	84,173
Giesbrecht, Shayna	82,823
Gilbert, Geoffrey	125,448
Giroux, Maegan-Ann	87,530
Golden, Chloe	64,124
Gonzales, Ronald	100,246
Goodman, Deborah	58,960
Goodon, Karen	90,474
Goulet-Brown, Melanie	95,527
Grad, Jacqueline	90,379
Grad, Rob	53,571
Greenough, Allison	115,388
Guay, Jennifer	64,734
Gyoerick, Kristin	96,427
Hackl, Wade	149,285
Haggard, Baren	57,762
Hall, May	100,137
Hallett, Karyn	91,238
Halvorsen, Juanita	95,743
Hambleton, David	94,408
Hamilton, Amanda	73,029
Hamilton, Angus	70,003
Hammett, Miranda	61,971
Hammond, Anita	100,994
Hammond, Gaetan	100,137
Hancock, Jodie	61,416
Hannant, Tracy	91,211
Hanson, Lisa Ann	106,097
Hanus, Shauna	90,347

Name	Amount
Harbus, Mindy	95,528
Harding, Angela	95,778
Harley, Jordan	65,739
Harper, Shae-Ann	68,718
Harrison, Sheryl	101,253
Hart, Andrea	96,808
Hartney, Desmond	94,930
Harvey, Cheryl	91,689
Hautcoeur, Lisa	92,945
Hayduk, Katherine	86,875
Hayes, Graham	110,069
Hayward, Ashley	91,165
Hegi, Michala	95,515
Heidt, Sylvia	50,057
Heisler, Amanda	90,347
Hendren, Alexandra	70,405
Herman, Kathleen	81,883
Herschmiller, Bradley	90,347
Heszheimer, Kim	66,977
Hickey, Justine	64,623
Hicks, Ryan	95,093
Hildebrand, Heidi	174,631
Hindle, Erin	93,638
Hindmarch, Trina	90,346
Hischebett, Leah	71,610
Hjelsing, Trina	76,749
Hodges, Edward	96,182
Hoeving, Ryan	50,861
Hoffart, Curtis	90,992
Hognerud, Katrina	94,739
Holland, Lori	75,616
Holliday, Sharlene	99,093
Hollinger, Janna	100,797
Holt, Nicole	91,565
Hope, Leah	101,455
Hopfauf-Sliva, Carly	95,414
Hornung, Sheri	90,347
Horsman, Courtney	75,280
Horvath, Rhonda	100,246
Houk, Rodney	98,486

Name	Amount
Houk, Shannon	53,813
Hovdebo, Marcia	72,318
Howat, Cindy	61,346
Hrynkiw, Jill	57,954
Hubenig, Sara	64,225
Huber, Jessica-Lynn	71,964
Hubic, Brant	90,347
Huel, Chad	90,347
Huerto, Jenny	53,927
Hugie, Kristopher	63,221
Hynd, Sara	90,418
Hynes, Curtis	91,625
Ibon, Robert	50,877
Istace, Karen	115,190
Jacek-Flaman, Amanda	90,347
Jackson, Alannah	93,631
Jackson, Eric	91,468
James, Ryan	77,841
Jamieson, Kenzie	100,199
Janeczko, Kyle	80,879
Jarikre, Ejiroghene	73,226
Jeannot, Brian	119,234
Jensen, Michelle	90,692
Joa, Kyrsten	67,114
Johnson, Chantel	95,516
Johnson, Jennifer	100,337
Jones, Dawn	98,356
Josie, Joelle	91,497
Jost, Janet	95,538
Jost, Thomas	100,400
Juzyszyn, Stephanie	82,879
Kaczmarski, Loretta	92,590
Kajati, Alison	61,355
Kalenchuk, Heather	101,605
Kaminski, Megan	88,062
Kampman, Christopher	95,004
Kampman, Matthew	68,265
Kauf, Arkin	97,054
Kayter, Aleah	86,422
Keen, Darla	90,872

Name	Amount
Keith, Melanie	109,565
Keleta, Zereslasie	58,468
Kendall, Heather	70,144
Kendel, Krista	96,905
Kerr, Trevor	82,447
Kezema, Conner	55,853
Kilkenny, Jaclyn	94,785
King, Juanelle	53,813
Kirkup, Darren	51,328
Klein, Kristopher	79,434
Kleisinger, Curtis	190,974
Kleisinger, James	79,249
Kleisinger, Patrick	55,373
Klippenstein, Alisa	94,739
Knight, Charmaine	91,951
Knight, Michael	101,057
Knobel, Natasha	67,379
Koback, Megan	72,607
Kobelsky, Carolynne	93,583
Kondzielewski, Marie	93,683
Kooger Vixamar, Cari	75,228
Koroluk, Karen	95,264
Koskie, Daniel	75,553
Kot, Garrett	90,347
Kowalski, Brennan	62,231
Kowalski, Marcellina	96,917
Kowalyk, Bailey	67,361
Kozak, Colleen	91,900
Kramer, Joshua	170,938
Kreklewich, Terri	94,856
Kristoff, Colin	100,137
Krueger, Patrice	94,739
Kryzanowski, Marguerite	93,601
Kuntz, Cheryl	50,782
Kuntz, Kevin	90,609
Kuntz, Lisa	90,371
Kuntz, Scott	96,341
Kupper, Sheri	96,355
Kuster, Jody	94,408
Kuster, Shawn	59,157

Name	Amount
Kuz, Dean	97,547
Labelle, Krista	67,131
Lacasse, Diane	113,412
Lacell, Trevor	50,726
Lach, Karen	90,347
Lamb, Nancy	91,117
Landry, Joanna	174,631
Landry, Julius	77,085
Lang, Carter	83,578
Lang, Danielle	91,579
Lang, John	115,145
Lang, Lydell	90,347
Lang, Mark	95,259
Langen, Amy	96,971
Langlois, Alycia	65,249
Lareau, Joel	71,385
Larose, Paige	58,681
Laursen, Jillian	100,663
Lauzon, Jennifer	56,692
Lavoie, Lauren	69,833
Leblanc, Natalie	95,133
Leblond, Ryan	93,487
Leboldus, Sara	90,759
Lecouffe, Shannon	91,896
Lefebvre, Chloe	77,501
Leibel, Karen	97,696
Leitner, Sarah	75,798
Lekivetz, Elizabeth	92,803
Lenic, Amber	96,179
Lewis, Riley	84,386
Liebel, Laura	70,894
Ling, Rachel	93,846
Lipp, Kelsey	83,750
Lizee, Daniel	131,762
Lizee, Honni	103,985
Logan, Miquel	71,464
Lorencz, Brittany	64,099
Lorencz, Cheri	70,314
Lorencz, Laura	96,345
Lozinski, Cindy	61,318

Name	Amount
Luce, Mavis	93,425
Luce, Raymond	52,552
Lucero, Anna	91,816
Lucyk, Leonora	91,903
Luff, Sheila	70,992
Lumbard, Jennifer	83,915
MacDougall, Courtney	57,173
MacLeod, Lindsey	97,829
MacLeod, Nicole	74,086
Magnusson, David	174,631
Magnusson, Jenna	67,021
Magnusson, Kelly	90,347
Mah, William	71,333
Mahajan, Renee	101,910
Maier, Leah	100,447
Malawski, Nicole	67,406
Malick, Marie	70,652
Manastyrski, Jordan	68,976
Mann, Sandra	95,429
Mann-Felske, Bradie	79,431
Mannion, Edward	94,739
Mantyak McDonald, Jennifer	91,198
Marchand, April	90,520
Marcotte, Lisa	101,073
Marin, Brian	92,896
Mario, Breanne	74,797
Marion, Brian	90,451
Markowicz-Troy, Elena	72,294
Marshall, Michelle	94,739
Martin, Daylia	59,674
Martinez, Daisy	53,253
Marwick, Jaeden	59,957
Masaoay, Crisanto	72,216
Massey, Megan	54,321
Masur, Melony	81,874
Matlock, Brett	97,758
Matt, Chelsee	94,636
Mazden, Shelley	91,107
Mazur, Mariah	69,826
Mbanza, Mutangilayi	70,640

Name	Amount
McBeth, Trisha	100,137
McCallum, Cassie	55,743
McCalmon, Eric	96,558
McCalmon, Laura	89,812
McCann, Lisa	92,809
McCarthy, Caitlin	70,657
McCaughey, Colleen	67,146
McClare, Sabrina	93,361
McCloy, Chantel	50,048
McCulloch, Jessi	109,107
McCulloch, Robert	101,088
McFee, Jayde	78,122
McGeough, Jacob	73,882
McGill, Andrea	67,210
McKechnie, Sharon	92,219
McLean, Wade	94,831
McLellan, Meagan	75,055
McLennan, Leanne	61,024
McManus, Amy	91,284
McMillan, Harmony	96,542
McMillan, Suzanne	91,016
Meadowcroft, Cheri	91,076
Medhin, Kebreab	50,773
Meier, Paul	50,882
Mejia, Andre	78,916
Melnychuk, Sherri	91,308
Menhart, Milos	94,739
Mennie, Sarah	62,642
Mensah, Robert	70,750
Mercado, Eumir	72,842
Merk, Janet	91,398
Merk, Shelley	80,191
Messer, Christine	95,504
Metz, Cassie	63,163
Metz, Thomas	97,529
Meyer, Ashlyn	67,868
Meyer, Vincent	90,347
Mihial, Katherine	71,596
Millette, Theresa	54,239
Mills, Gerrie	50,802

Name	Amount
Milo, Tammie	95,349
Milos, Pamela	61,259
Missens, Amanda	61,523
Mitchell, Natalie	109,549
Mohr, Nicole	99,049
Moisuk, Amanda	80,783
Molesky, Renee	71,254
Molleken, Stacey	90,347
Molnar-Fluter, Natasha	64,389
Montague, Ryan	90,871
Montenegro, Renee	90,347
Montero De Moore, Nora	112,923
Moran, Glen	56,818
Morgan, Terry	120,791
Morhart, Carrie	95,264
Morhart, Lindsay	109,885
Moriarty, Kristy	54,570
Morley, Kiersten	69,187
Morley, Lyle	102,926
Moser, Laura	61,859
Moskowy, Greg	91,398
Mougeot, Sara	85,049
Mrazek, Jamie	84,641
Murray, Clayton	110,717
Murray, Jacqueline	92,986
Mushumanski, Amanda	96,333
Myers, Jamie	67,333
Nagel Zeller, Kimberly	104,752
Nakutnyy, Katerina	111,668
Neal Langdon, Mary	92,568
Neigum, Jamie	118,502
Neiles, Susan	91,432
Nelson, David	100,137
Nelson, Jo-Anne	88,935
Nelson, Joelle	52,568
Nelson, Kenna	106,556
Nelson, Robert	94,742
Neumann, Jason	95,443
Neumann, Tricia	91,135
Nicolson, Carmel	107,234

Name	Amount
Nicolson, Cole	66,552
Nicurity, Renee	92,238
Nielsen, Russell	85,542
Nishnik, Kyla	59,945
Nishnik, Lynette	95,939
Nistor, Geraldine	92,358
Norminton, Jennifer	91,849
Norris, Monica	124,625
Norton, Amanda	92,122
Novak, Lisa	83,383
Nowosad, Michael	77,047
Ntawuhorageze, Ernest	54,350
Ogunseye, Bolutife	61,559
Olsen, Brigitte	84,364
Onrait, Morgan	85,848
Onza, Pedro	58,264
Orr, Alyssa	66,703
Orthner, Jolene	101,091
Ortman, Pamela	98,309
Oszust, Joanne	101,983
Ottenbreit, Kyle	97,549
Ottenbreit, Tyler	108,241
Owens, Jennifer	100,756
Owens, Paul	114,050
Paez, Adaluz	100,965
Paidel, Kate	68,352
Palagitska-Kenyuk, Svitlana	50,417
Palmarin, Daniel	91,598
Papandreou, Barbara	76,659
Parisien, Clayton	92,442
Parisien, Kimberly	92,475
Parisien, Victoria	77,103
Park, Paul	80,904
Parrott, Tracy	88,340
Pascal, Lynette	69,661
Patenaude, Cindy	62,694
Patterson, Hannah	95,417
Paul, Hannah	69,225
Paul, Marla	90,872
Pawliw, Shirley	59,705

Name	Amount
Paysen, Jaimie	99,800
Pearce, Megan	76,002
Pearce, Shawn	129,303
Peat, Jacqueline	128,276
Pellerin, Kyle	82,903
Pelletier, Gregory	94,739
Perrault, Connie	94,773
Perrault, Lesley	92,981
Perreaux, Johnny	53,927
Perreaux, Robin L	80,548
Perron, Cindy	90,872
Perron, Linda	91,998
Peters, Jenna	91,399
Pettigrew Steadman, Tammie	100,540
Phair, Michelle	92,701
Phaneuf, Daniel	95,084
Piedad, Manolito	50,481
Pilon, Derek	87,668
Pinnow-Weber, Jocelyn	95,280
Pirot, Corinne	90,347
Pitzel, Mandy	90,347
Poirier, Courtney	87,403
Polk, Mary	65,585
Pontius, Heather	89,365
Pool, Michelle	94,739
Porter, Diana	98,193
Porter, Jacob	75,851
Postma, Coralie	76,071
Powley, Carter	71,100
Prifti, Spyros	51,169
Prifti, Vasila	61,281
Prysliak, Jonas	109,825
Pusch, Amy	92,878
Puscus, Christina	83,273
Puscus, Jordan	81,673
Quiroz-Norman, Karen	116,483
Radons, Glenn	59,914
Radons, Richard	58,752
Ramdez, Paula	93,958
Ranger, Samantha	81,197

Name	Amount
Ratcliffe, Melissa	91,994
Rath, Serena	95,674
Rau, Melissa	80,514
Reavie, Michael	110,210
Reding, Yvonne	91,135
Redler, Carla	97,097
Redler, Jessica	96,053
Redler, Trevor	105,304
Reed, Ellen	94,287
Reed, Patrick	85,409
Resch, Jennifer	116,308
Richards, Emily	75,376
Richards-Bailey, Luna	90,233
Richter Goddard, Amanda	64,701
Richter, Adam	92,448
Richter, Michelle	97,951
Ridgway, Colleen	87,125
Rieder, Emily	59,127
Rieder, Gregory	92,150
Rieger, Korrin	91,125
Rieger, Sheldon	96,950
Riffel, Petra	92,528
Ring, Gabrielle	73,997
Ripplinger, Micheal	65,079
Roberts, Jocelyn	88,627
Robertson, Daphnie	94,739
Rockthunder, Audrey	90,496
Rodriguez, Genna	109,751
Rogoschewsky, Dana	75,163
Romanchuk, Ashley	80,902
Romanyk, Chelsea	62,706
Rose, Tammy	63,975
Ross, Dawn	91,839
Ross, Sarah	73,275
Roundell, Shantelle	95,935
Rubrecht, Markus	127,627
Rudderham, Charlene	56,159
Rudd-McPherson, Chelsey	96,473
Ruschiensky, Amanda	90,873
Ryall, Rebecca	82,791

Name	Amount
Ryhorchuk, Danielle	92,600
Sackville, Caroline	73,443
Salim, Amanda	57,117
Sandercock, Jeannie	61,535
Sanville, Amy	113,990
Sarvari, Alex	61,206
Sather, Kendall	71,597
Saworski, Alicia	68,222
Sayer, Therisa	90,950
Sazynski, Angela	90,938
Schaaf, Susan	89,729
Schaan, Bernadette	89,968
Schaan, Robert	100,315
Schaffer, Pamela	96,834
Scheibel, Shelley	96,315
Schieman, Karen	95,262
Schikowsky, Jennifer	95,049
Schiltz, Teagan	75,424
Schmidt, Brenda	94,739
Schmidthiesler, Joseph	51,154
Schmitz, Mallory	88,475
Schmitz, Ryan	96,032
Schoff, Danna	72,664
Schoff, Lee An	92,258
Schultz, Carly	59,957
Schultz, Dorinda	95,838
Schultz, Jade	50,756
Schuweiler-Frizzell, Sarah	61,635
Schwebius, Dean	120,053
Scollan, Amber	97,242
Scollan, Paul	95,608
Sears, Douglas	130,369
Seck, Brooklynn	52,897
Seidler, Jason	61,664
Seitz, Heather	67,804
Selinger, Sandra	117,229
Senger, Staci	96,230
Senger, Stephanie	75,751
Sentes, Brian	57,271
Sentes, Cynthia	55,582

Name	Amount
Sentes, Daniel	77,333
Shaw, Lindsay	90,589
Sherar, Mitchel	94,743
Shuba, Diana	86,253
Shyian, Olena	84,085
Shynkaruk, Tricia	111,304
Sifert, Erin	71,291
Silverman, Kelly	94,739
Sinclair, Chelsie	76,770
Sirdar, Yvonne	115,689
Sirke, Kara	70,867
Sirois, Natalie	51,189
Sitter, Shalyn	53,810
Skotnitsky, Paula	94,739
Smadu, Joachim	100,523
Smith, Bailey	69,865
Smith, Mitchell	61,964
Sokalofsky, Tanner	71,668
Sonntag, Johnathan	69,385
Spelliscy, Vanessa	89,880
St Amand, Maurice	123,890
St Amand, Timothy	98,282
St.Onge, Erin	90,347
Stephen, Jacquelyn	96,748
Stephen, Kenneth	66,739
Stephenson, Elizabeth	94,978
Stewart, Rachel	84,460
Stewart-Mitchell, Jennifer	113,540
Stockbrugger, Carie	97,066
Stoja, Ilda	62,273
Stom-Anthony, Samantha	100,137
Storms, Kerri	70,977
Stratilo-Campbell, Elisabeth	90,897
Stricker, Mackenzie	64,219
Strueby, Krista	100,137
Strueby, Nadine	90,347
Strueby-Denkert, Jolene	97,526
Sullivan, Fawn	96,698
Sutherland, Wendy	91,480
Sutter, Chloe	67,051

Name	Amount
Sutter, Nyka	67,212
Suwala, Bernadine	95,360
Swartz, Jessica	67,489
Sylvestre, Vanessa	90,393
Synk, Rosalie	96,835
Tchemebe Kuemegne, Valery	71,262
Terry, Tana	59,431
Thellend, Eric	72,216
Thick, Kurtis Troy	110,464
Thiele, Laurie	90,347
Thompson, Kendra	95,778
Thurman, Kerri	61,427
Thurmeier, Erin	90,347
Tochor, Claire	65,979
Tocker, Russell	65,382
Tokarz, Allison	91,205
Tomporowski, Samantha	64,390
Tomyn, Anne	63,979
Toniello, Paul	71,631
Tonita, Jeffrey	103,312
Tourigny, Paul	128,093
Trapane, Jeanette	72,215
Tremblay, Joanne	70,293
Tremblay, Leanne	68,118
Treptau, Christine	90,429
Troy, Trevor	107,840
Trudelle, Kathy	91,798
Turcotte, Martin	74,492
Turlock, Kirsten	68,476
Turmel, Celine	90,431
Untereiner, Dawn	72,295
Untereiner, Jennifer	97,928
Ursan, Jodi	91,742
Urszulan, Darrel	69,690
Valiquette-Norton, Genevieve	94,739
Van Bendegem, Joyce	91,184
Van Betuw, Paul	124,487
Van Jarikre, An	94,739
Van Parys, Craig	94,739
Vany, Carrie Nicole	127,304

Name	Amount
Vaughn, Wendy	84,775
Vendramin, Dean	105,640
Vogelsang, Annette	90,345
Vollet, Tina	121,901
Volpe, Luca	65,850
Von Staden, Anna	95,440
Wahl, James	121,136
Wahl, Monique	105,448
Wall, Amanda	95,264
Wallick, Bruce	50,845
Ward, Adam	103,926
Ward, Andrea	134,731
Wark, Brianna	51,087
Wark, Melodie	91,079
Warnecke, Kyla	94,738
Waronek, Louise	85,267
Watson, Tracy	51,759
Watt, Adam	65,240
Weafer, Della	91,901
Webb, Carla	92,007
Webb, Kyle	100,397
Weber, Kelly Jean	95,632
Weins, Andrea	90,347
Weir, Janelle	60,010
Weir, William	120,588
Weisgerber, Angela	86,497
Welburn, Cynthia	91,130
Weller, Tanya	50,228
Wenaus, Leah	76,302
Wenga Ntcheping, Bernard	95,771
Wernikowski, Jillian	73,104
Wernikowski, Mark	121,910
West, Gordon	64,921
West, Teresa	90,248
West, Twylla	88,947
White, Shawn	95,552
White, Stephany	96,776
Whitestar, Evan	60,884
Whitney, Jennifer	94,851
Wickenheiser, David	96,392

Name	Amount
Wild, Brittney	83,278
Wiley, Erin	107,181
Wilhelm, Evanne	68,204
Willford, Jillana	67,443
Willson, Kimberly	98,616
Wilton, Jodi	112,837
Wilyman, Kelly	90,658
Wingert, Kimberley	82,154
Winter, Mark	90,646
Wiseman, Vanessa	84,908
Wolensky, Leanne	91,951
Wolf, Christine	91,772
Wolf, Michael	100,535
Wollbaum, Helga	50,526
Wong, Jasmin	72,627
Wood, Tricia	91,867
Woodrow, Carrie	55,698
Woolley, Brenda	61,096
Woolley, Conor	71,131
Woytowich, Logan	91,327
Wright, Murray	100,656
Wright, Tyler	121,486
Wyllychuk, Donna	57,393
Yakichuk, Marc	93,070
Yanko, Robin	59,312
Yano, Crysta	84,541
Yaremko, Brennan	95,043
Yeo, Gail	92,685
Yu, Jimmy	50,910
Yung, Annlise	71,468
Yung, Sandra	91,559
Zacharias, Caitlin	68,311
Zacharias, Cassidy	65,176
Zampese, Deena	92,500
Zampese, Leanne	96,340
Zatylny, Benedict	50,840
Zatylny, Ken	62,592
Zawacki, Carla	91,450
Zerai, Berhe	50,935
Zerr, Jeffrey	73,304

Name	Amount
Zook, Maraya	87,393
Zorn, Jennifer	91,134
Zumstein, Marcus	69,590

Name	Amount
Zwart, Allysa	77,068
Zwarych, Shauna	56,631
Zylak, Michael	72,021

# **Supplier Payments**

Listed are payees who received a total of \$50,000 or more for the provision of goods and services.

Name	Amount
3twenty Solutions Inc.	151,755
Accelerated Driving Academy Ltd.	153,586
Action Roofing Ltd.	970,484
Action Sewer & Drain	52,268
ALFA Engineering Ltd.	54,140
Amazon	205,508
Aon Canada Inc.	558,597
Benchmark PPE	108,831
CF Asphalt	249,769
CharacterStrong	66,829
City Of Regina	507,882
Corefour Inc.	137,290
CP Distributors Ltd	58,129
Croft Electric Ltd.	284,810
Dalrymple Construction Ltd.	72,149
Demand Janitorial Equipment	54,732
Do-All Floors	103,724
EDCO Plumbing & Heating	416,480
Executive Protection Services	51,893
FirstCanada ULC	5,686,801
GenX Solutions	185,753
Gordon Food Service Canada Ltd.	53,129
HBI Office Plus Inc.	137,337
Hewlett-Packard Financial Services	173,482
Imperial Dade Canada Inc.	270,919
Indigo	80,010
Inland Audio Visual Ltd.	56,779
JPH Consulting Ltd.	94,339
Klean King Vac Ltd.	104,328

Name	Amount
Lifetouch Canada	68,139
Loblaw's	71,185
Long & McQuade (Saskatchewan)	61,077
Loraas Disposal South Ltd.	51,949
Mengel Floor and Window	
Fashion	187,931
Mr. B's Driving School	178,805
Number Ten Architectural Group	151,826
Palmers Electric Ltd.	233,857
Pearson Canada Inc.	385,349
Powerland Computers Ltd.	445,488
Quorex Construction Services	8,736,029
Rand Teed Consulting	86,872
Real Canadian Superstore	99,627
Real Canadian Wholesale Club #67	116,890
Regina Asphalt Paving	104,895
Regina High Schools Athletic	
Association	142,869
Regina School Division No. 4	110,974
Royale Driving Academy	138,150
Rubicon, A Savvas Company	120,706
Safeway	59,003
SaskEnergy Incorporated	782,731
Saskatchewan Finance Revenue	
Division	57,150
Saskatchewan Worker's	274 474
Compensation Board	371,474
SaskPower	1,589,031
SaskTel	266,877
Scholastic Canada Ltd.	160,800

Name	Amount
Seal-It Up Roofing Ltd.	349,650
Seesaw Learning Inc.	110,201
Shanahan's Limited Partnership	54,646
Silver Screen Sportswear	86,055
Somerset Equipment Finance Ltd.	1,154,207
South Country Equipment	102,338
Sportfactor Inc.	70,017
SPRA - A Joint Venture	276,112
Staseson Klein Applicators	58,518
Supreme Office Products	342,219

Name	Amount
TC Media Livres Inc.	83,182
Trade West Equipment Ltd.	124,302
United Library Service	50,401
University Of Regina	67,628
US Bank National Association	4,493,656
W.K.S. Professional Driving	95,316
Wal-Mart Canada Inc.	70,831
Walter's Industrial Mechanical	56,248
Western Electrical Management	198,934
Wood Cogger Ltd.	50,582

## **Other Expenditures**

Listed are payees who received a total of \$50,000 or more and are not included in the above category.

Name	Amount
CUPE Local Union 1125	76,498
London Life Insurance Company	2,461,224
Receiver General of Canada	27,208,183
Regina Catholic Schools	
Teachers Association	160,371
Saskatchewan Professional	
Teachers Regulatory Board	86,401

Name	Amount
Saskatchewan School Boards	
Association	1,442,240
Saskatchewan Teachers	
Federation	8,826,381
Teachers Superannuation	
Commission	139,590



# **Audited Financial Statements**

hool Division No.	2160000		
or the Period Ending:	August 31, 2022		
n the renod Ending.	August 51, 2022		
osh Kramer hief Financial Officer			
oudley & Company LLP			
uditor			
		1	
lote - Copy to be sent to M	linistry of Education, Regina		
ote copy to be sent to in	mistry of Education, Regina		

Saskatchewan

#### Management's Responsibility for the Financial Statements

The school division's management is responsible for the preparation of the financial statements in accordance with Canadian public sector accounting standards and the format specified in the Financial Reporting Manual issued by the Ministry of Education. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The school division's management maintains a system of accounting and administrative controls to ensure that accurate and reliable financial statements are prepared and to provide reasonable assurance that transactions are authorized, assets are safeguarded, and financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Board of Education is composed of elected officials who are not employees of the school division. The Board is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control, and for approving the financial statements. The Board is also responsible for the appointment of the school division's external auditors.

The external auditors, Dudley & Company LLP, conduct an independent examination in accordance with Canadian auditing standards and express their opinion on the financial statements. The accompanying Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the school division's financial statements. The external auditors have full and free access to, and meet periodically and separately with, both the Board and management to discuss their audit findings.

On behalf of the Regina Roman Catholic Separate School Division No. (81):

CEO/Director of Education

Chief Financial Officer

November 21, 2022

#### INDEPENDENT AUDITORS' REPORT

To the Board of Education of the Regina Roman Catholic Separate School Division No. 81

#### Opinion

We have audited the financial statements of the Regina Roman Catholic Separate School Division No. 81, which comprise the statement of financial position as at August 31, 2022 and the statements of operations and accumulated surplus from operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the school division as at August 31, 2022, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the school division in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Other Information

Management is responsible for the other information. The other information comprises the information, other than the financial statements and our auditors' report thereon, in the Annual Report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

We obtained the Annual Report prior to the date of this auditors' report. If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditors' report. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in
accordance with Canadian public sector accounting standards, and for such internal control as
management determines is necessary to enable the preparation of financial statements that are free from
material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the school division's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to dissolve the school division or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the school division's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
  evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
  detecting a material misstatement resulting from fraud is higher than for one resulting from error,
  as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the over-ride
  of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing an
  opinion on the effectiveness of the school division's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the school division's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the school division to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
  disclosures, and whether the financial statements represent the underlying transactions and
  events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Dudley & Company LLP

Chartered Professional Accountants

Undley + Compa

Regina, Saskatchewan November 23, 2022

# Regina Roman Catholic Separate School Division No. 81 Statement of Financial Position as at August 31, 2022

	2022	2021
	\$	\$
Financial Assets	(	Restated - Note 2 (i))
Cash and Cash Equivalents	37.481,097	46,323,358
Accounts Receivable (Note 6)	4,233,795	5,878,502
Total Financial Assets	41,714,892	52,201,860
Liabilities		
Accounts Payable and Accrued Liabilities (Note 7)	14,519,736	12,903,380
Liability for Employee Future Benefits (Note 4)	3,780,500	3,675,400
Deferred Revenue (Note 8)	5,679,006	6,028,225
Total Liabilities	23,979,242	22,607,005
Net Financial Assets	17,735,650	29,594,855
Non-Financial Assets		
Tangible Capital Assets (Schedule C)	131,060,143	125,120,185
Prepaid Expenses	1,408,226	1,305,089
Total Non-Financial Assets	132,468,369	126,425,274
Accumulated Surplus (Note 11)	150,204,019	156,020,129

Contingent Liabilities (Note 13) Contractual Obligations (Note 14)

Approved by the Board:

The accompanying notes and schedules are an integral part of these statements.

Standfung Chairperson

Chief Financial Officer

**DUDLEY & COMPANY LLP** 

### Regina Roman Catholic Separate School Division No. 81 Statement of Operations and Accumulated Surplus from Operations for the year ended August 31, 2022

	2022	2022	2021	
	Budget	Actual	Actual	
	S	S	S	
REVENUES	(Note 12)		(Restated - Note 2(i)	
Property Taxes and Other Related	45,321,115	45,806,161	45,401,281	
Grants	87,122,479	74,405,512	85,773,128	
Tuition and Related Fees	152,848	185,584	140,536	
School Generated Funds	1,953,848	1,675,901	794,769	
Complementary Services (Note 9)	1,481,940	1,491,752	1,439,095	
External Services (Note 10)	612,711	637,406	580,399	
Other	2,924,774	2,358,841	2,839,985	
Total Revenues (Schedule A)	139,569,715	126,561,157	136,969,193	
EXPENSES				
Governance	626,692	561,935	719,776	
Administration	4,355,300	4,325,836	4,482,870	
Instruction	96,898,327	98,718,799	95,836,031	
Plant Operation & Maintenance	18,703,316	19,275,262	20,174,773	
Student Transportation	5,879,994	5,634,654	6,355,702	
Tuition and Related Fees	97,810	34,450	69.047	
School Generated Funds	1,994,982	1,544,980	813,428	
Complementary Services (Note 9)	1,290,541	1,587,216	1,302,791	
External Services (Note 10)	686,993	693,980	666,384	
Other	10,500	155	244	
Total Expenses (Schedule B)	130,544,455	132,377,267	130,421,046	
Operating (Deficit) Surplus for the Year	9,025,260	(5,816,110)	6,548,147	
Accumulated Surplus from Operations, Beginning of Year	156,020,129	156,020,129	149,471,982	
Accumulated Surplus from Operations, End of Year	165,045,389	150,204,019	156,020,129	

The accompanying notes and schedules are an integral part of these statements.

# Regina Roman Catholic Separate School Division No. 81

#### Statement of Changes in Net Financial Assets for the year ended August 31, 2022

	2022 Budget	2022 Actual	2021 Actual
	S	S	\$
	(Note 12)	0	Restated - Note 2(i)
Net Financial Assets, Beginning of Year	29,594,855	29,594,855	23,507,363
Changes During the Year			
Operating (Deficit) Surplus for the Year	9,025,260	(5,816,110)	6,548,147
Acquisition of Tangible Capital Assets (Schedule C)	(16,372,776)	(11,105,824)	(5,590.452)
Proceeds on Disposal of Tangible Capital Assets (Schedule C)		1,374,339	
Net Gain on Disposal of Capital Assets (Schedule C)	_	(1.323,576)	-
Amortization of Tangible Capital Assets (Schedule C)	4,797,071	5,115,103	5,124,599
Net Change in Other Non-Financial Assets		(103,137)	5,198
Change in Net Financial Assets	(2,550,445)	(11,859,205)	6,087,492
Net Financial Assets, End of Year	27,044,410	17,735,650	29,594,855

The accompanying notes and schedules are an integral part of these statements.

# Regina Roman Catholic Separate School Division No. 81

# Statement of Cash Flows for the year ended August 31, 2022

	2022	2021
	S	\$
OPERATING ACTIVITIES	(Re	estated - Note 2(i)
Operating (Deficit) Surplus for the Year	(5,816,110)	6,548,147
Add Non-Cash Items Included in Surplus / Deficit (Schedule D)	3,791,527	5,124,599
Net Change in Non-Cash Operating Activities (Schedule E)	2,913,807	10,203,691
Cash Provided by Operating Activities	889,224	21,876,437
CAPITAL ACTIVITIES		
Cash Used to Acquire Tangible Capital Assets	(11,105,824)	(5,590,452)
Proceeds on Disposal of Tangible Capital Assets	1,374,339	1.2
Cash Used by Capital Activities	(9,731,485)	(5,590,452)
(DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(8,842,261)	16,285,985
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	46,323,358	30,037,373
CASH AND CASH EQUIVALENTS, END OF YEAR	37,481,097	46,323,358

The accompanying notes and schedules are an integral part of these statements.

# Regina Roman Catholic Separate School Division No. 81

Schedule A: Supplementary Details of Revenues for the year ended August 31, 2022

	2022 Budget	2022 Actual	2021 Actual
•	S	\$	\$
Property Taxes and Other Related Revenue	(Note 12)		
Tax Levy Revenue			
Property Tax Levy Revenue	42,498,731	42,853,628	42,494,181
Revenue from Supplemental Levies	115,239	210,892	91,343
Total Property Tax Revenue	42,613,970	43,064,520	42,585,524
Grants in Lieu of Taxes			
Federal Government	700,391	708,349	749,367
Provincial Government	2,006,754	2,033,292	2,066,390
Total Grants in Lieu of Taxes	2,707,145	2,741,641	2,815,757
Total Property Taxes and Other Related Revenue	45,321,115	45,806,161	45,401,281
Grants			
Operating Grants			
Ministry of Education Grants			
Operating Grant	67,734,643	58,368,270	70,294,472
Other Ministry Grants	4,011,035	4,741,915	4,800,690
Total Ministry Grants	71,745,678	63,110,185	75,095,162
Other Provincial Grants	143,801	171,604	3,407,456
Total Operating Grants	71,889,479	63,281,789	78,502,618
Capital Grants			
Ministry of Education Capital Grants	15,233,000	11,123,723	7,270,510
Total Capital Grants	15,233,000	11,123,723	7,270,510
Total Grants	87,122,479	74,405,512	85,773,128
Tuition and Related Fees Revenue			
Operating Fees			
Tuition Fees			
School Boards	2,848	67.555	2,880
Individuals and Other	150,000	118,029	137,656
Total Tuition Fees	152,848	185,584	140,536
Total Tuition and Related Fees Revenue	152,848	185,584	140,536
School Generated Funds Revenue			
Curricular			
Student Fees	406,457	315,339	180,197
Total Curricular Fees	406,457	315,339	180,197
Non-Curricular Fees			
Commercial Sales - Non-GST	46,507	37,644	53,810
Fundraising	596,142	531,676	236,887
Grants and Partnerships	12,200	57,125	17,963
Students Fees	815,839	701.413	256,513
Other	76,703	32,704	49,399
Total Non-Curricular Fees	1,547,391	1,360,562	614,572
Total School Generated Funds Revenue	1,953,848	1,675,901	794,769

# Regina Roman Catholic Separate School Division No. 81 Schedule A: Supplementary Details of Revenues for the year ended August 31, 2022

	2022 Budget	2022 Actual	2021 Actual
	S	S	S
Complementary Services	(Note 12)		
Operating Grants			
Ministry of Education Grants	5.525.6.39	Since	3 349 225
Operating Grant	1,481,940	1,491,752	1,439,095
Total Operating Grants	1,481,940	1,491,752	1,439,095
Total Complementary Services Revenue	1,481,940	1,491,752	1,439,095
External Services			
Operating Grants			
Ministry of Education Grants			
Operating Grant	492,408	506,559	531,240
Total Operating Grants	492,408	506,559	531,240
Fees and Other Revenue			
Other Revenue	120,303	130,847	49,159
Total Fees and Other Revenue	120,303	130,847	49,159
Total External Services Revenue	612,711	637,406	580,399
Other Revenue			
Miscellaneous Revenue*	2,295,620	1,640,096	2,318,971
Sales & Rentals	434,694	361,307	307,274
Investments	194,460	357,438	213,740
Total Other Revenue	2,924,774	2,358,841	2,839,985
TOTAL REVENUE FOR THE YEAR	139,569,715	126,561,157	136,969,193
Miscellaneous Revenue*	2022	2022	2021
	Budget	Actual	Actual
Sale of St. Anne School		132,358	
Reimbursements (driver training, transportation, Metis Nation MICHIF)	1,515,303	1,473,581	1,489,171
GST Rebate	744,329		792,613
Other	35,988	34,157	37,187
	2,295,620	1,640,096	2,318,971

# Regina Roman Catholic Separate School Division No. 81

Schedule B: Supplementary Details of Expenses for the year ended August 31, 2022

	2022 Budget	2022 Actual	2021 Actual
	S	\$	\$
Governance Expense	(Note 12)	(R	estated - Note 2
Board Members Expense	269,652	248,028	236,499
Professional Development - Board Members	44,485	13,012	8,254
Grants to School Community Councils	61,442	34,649	60,160
Elections	12,200	5,968	170,920
Other Governance Expenses	238,913	260,278	243,943
Total Governance Expense	626,692	561,935	719,776
Administration Expense			
Salaries	3,487,995	3,507,633	3,500,107
Benefits	513,872	527,908	668,693
Supplies & Services	253,324	219,043	263,537
Non-Capital Furniture & Equipment		7,307	4,594
Communications	15,680	11,287	16,697
Travel	13,961	3,369	2,453
Professional Development	69,413	45,600	23.100
Amortization of Tangible Capital Assets	1,055	3,689	3,689
Total Administration Expense	4,355,300	4,325,836	4,482,870
Instruction Expense			
Instructional (Teacher Contract) Salaries	70,306,362	71,959,899	69,380,746
Instructional (Teacher Contract) Benefits	4,168,032	4,019,666	4,635,240
Program Support (Non-Teacher Contract) Salaries	10,846,830	10,679,195	10,307,407
Program Support (Non-Teacher Contract) Benefits	2,495,075	2,440,719	2,505,957
Instructional Aids	1,992,774	2,379,883	2,005,000
Supplies & Services	1,902,984	2,410,011	2,324,253
Non-Capital Furniture & Equipment	2,461,777	2,147,246	2,276,278
Communications	292,833	148,468	105,675
Travel	73,019	87,249	43,808
Professional Development	377,051	472,317	367,965
Student Related Expense Amortization of Tangible Capital Assets	781,000	769,958	569,307
	1,200,590	1,204,188	1,314,395
Total Instruction Expense	96,898,327	98,718,799	95,836,031

# Regina Roman Catholic Separate School Division No. 81 Schedule B: Supplementary Details of Expenses for the year ended August 31, 2022

	2022 Budget	2022 Actual	2021 Actual
	\$	S	S
Plant Operation & Maintenance Expense	(Note 12)	(R	estated - Note 2(i
Salaries	5,110,600	5,310,203	5,388,633
Benefits	1,022,913	1,047,994	1,219,338
Supplies & Services	133,931	41,154	257,934
Non-Capital Furniture & Equipment	240,000	105,998	104,297
Building Operating Expenses	8,519,135	8,798,156	9,364,452
Communications	31,685	29,465	6,408
Travel	75,760	73,985	65,420
Professional Development	15,000	4,627	5,828
Amortization of Tangible Capital Assets	3,554,292	3,709,285	3,608,068
Amortization of Tangible Capital Assets ARO		154,395	154,395
Total Plant Operation & Maintenance Expense	18,703,316	19,275,262	20,174,773
Student Transportation Expense			
Salaries	72,975	113.082	154,342
Benefits	17,023	20,228	28,696
Contracted Transportation	5,789,996	5,501,344	6,172,664
Total Student Transportation Expense	5,879,994	5,634,654	6,355,702
Tuition and Related Fees Expense			
Tuition Fees	90,110	34,450	66,310
Transportation Fees	7,700	4	2,737
Total Tuition and Related Fees Expense	97,810	34,450	69,047
School Generated Funds Expense			
Academic Supplies & Services	406,457	301,520	161,630
Cost of Sales	46,507	46,548	67,752
School Fund Expenses	1,500,884	1,153,609	540,237
Amortization of Tangible Capital Assets	41,134	43,303	43,809
Total School Generated Funds Expense	1,994,982	1,544,980	813,428

# Regina Roman Catholic Separate School Division No. 81 Schedule B: Supplementary Details of Expenses for the year ended August 31, 2022

	2022 Budget	2022 Actual	2021 Actual
	S	S	S
Complementary Services Expense	(Note 12)	(F	testated - Note 2(i
Instructional (Teacher Contract) Salaries & Benefits	1,059,332	984,502	1,050,204
Program Support (Non-Teacher Contract) Salaries & Benefits	158,069	552,219	189,680
Instructional Aids	23,140	7,515	11,648
Supplies & Services	-	1,205	208
Non-Capital Furniture & Equipment		7,456	18,532
Student Related Expenses	-	890	517
Contracted Transportation & Allowances	50,000	33,186	31,759
Amortization of Tangible Capital Assets	18	243	243
Total Complementary Services Expense	1,290,541	1,587,216	1,302,791
External Service Expense			
Instructional (Teacher Contract) Salaries & Benefits	492,408	506,559	531,240
Program Support (Non-Teacher Contract) Salaries & Benefits	99,205	99,196	95,625
Supplies & Services		87,641	34,378
Non-Capital Furniture & Equipment	(4)	584	5,141
Student Related Expenses	95,380		- 2
Total External Services Expense	686,993	693,980	666,384
Other Expense			
Interest and Bank Charges			
Current Interest and Bank Charges	10,500	155	244
Total Interest and Bank Charges	10,500	155	244
Total Other Expense	10,500	155	244
TOTAL EXPENSES FOR THE YEAR	130,544,455	132,377,267	130,421,046

Regina Roman Catholic Separate School Division No. 81 Schedule C - Supplementary Details of Tangible Capital Assets for the year ended August 31, 2022

			Buildings	Buildings	Other	Furniture and	Computer Hardware and Audio Visual	Computer	Assets Under		
	Land	Buildings	Short-Term	ARO	Vehicles	Equipment	Equipment	Software	Construction	2022	2021
Tangible Capital Assets - at Cost	S	\$	S	S	S	S	S	\$	S	S	\$ (Restated - Note 2(i
Opening Balance as of September 1	7,152,381	147,109,574	23,919,314	9,595,161	534,118	12,770,566	747,431	144,838	4,701,916	206,675,299	202,208,236
Additions/Purchases Disposals	(50,763)	(258,479)	2,092,519	į	1	306,014 (819,524)	27,604 (413,744)	133,266 (8,498)	8,546,421	11,105,824 (1,551,008)	5,590,452 (1,123,389
Closing Balance as of August 31	7,101,618	146,851,095	26,011,833	9,595,161	534,118	12,257,056	361,291	269,606	13,248,337	216,230,115	206,675,299
Tangible Capital Assets - Amortization											
Opening Balance as of September 1	- 1	53,696,511	13,182,559	7,017,859	324,293	6,595,658	647,029	91,205	8	81,555,114	77,553,904
Amortization of the Period Disposals	180	2,688,643 (258,479)	864,369	154,395	55,810	1,225,706 (819,524)	72,259 (413,744)	53,921 (8,498)		5,115,103 (1,500,245)	5,124,599 (1,123,389
Closing Balance as of August 31	N/A	56,126,675	14,046,928	7,172,254	380,103	7,001,840	305,544	136,628	N/A	85,169,972	81,555,114
Net Book Value											
Opening Balance as of September 1 Closing Balance as of August 31	7,152,381 7,101,618	93,413,063 90,724,420	10,736,755 11,964,905	2,577,302 2,422,907	209,825 154,015	6,174,908 5,255,216	100,402 55,747	53,633 132,978	4,701,916 13,248,337	125,120,185 131,060,143	124,654,332 125,120,185
Change in Net Book Value	(50,763)	(2,688,643)	1,228,150	(154,395)	(55,810)	(919,692)	(44,655)	79,345	8,546,421	5,939,958	465,853
Disposals											
Historical Cost	50,763	258,479		- 1	2	819,524	413,744	8,498	1.2	1,551,008	1,123,389
Accumulated Amortization		258,479			8	819,524	413,744	8,498		1,500,245	1,123,389
Net Cost	50,763		-			-		- 2	2	50,763	**
Price of Sale	50,763	1,323,576	-		-	-	8	-		1,374,339	-
Gain (Loss) on Disposal		1,323,576						1-		1,323,576	12

An asset retirement obligation for the removal and disposal of asbestos (Note 7) is related to buildings with a net book value of \$7,132,603 (2021 - \$7,967,750)

# Regina Roman Catholic Separate School Division No. 81

Schedule D: Non-Cash Items Included in Surplus / Deficit for the year ended August 31, 2022

	2022	2021
	S	S
Non-Cash Items Included in Surplus / Deficit	(R	estated - Note 2(i))
Amortization of Tangible Capital Assets (Schedule C)	5,115,103	5,124,599
Gain on Disposal of Tangible Capital Assets (Schedule C)	(1,323,576)	
Total Non-Cash Items Included in Surplus / Deficit	3,791,527	5,124,599

# Regina Roman Catholic Separate School Division No. 81

Schedule E: Net Change in Non-Cash Operating Activities for the year ended August 31, 2022

	2022	2021
	S	S
Net Change in Non-Cash Operating Activities		
Decrease in Accounts Receivable	1,644,707	5,666,805
Increase (Decrease) in Accounts Payable and Accrued Liabilities	1,616,356	(1,623,329)
Increase in Liability for Employee Future Benefits	105,100	1,326,800
(Decrease) Increase in Deferred Revenue	(349,219)	4,828,217
(Increase) Decrease in Prepaid Expenses	(103,137)	5,198
Total Net Change in Non-Cash Operating Activities	2,913,807	10,203,691

# Regina Roman Catholic Separate School Division No. 81

# Schedule F: Detail of Designated Assets for the year ended August 31, 2022

	August 31 2021	Additions during the year	Reductions during the year	August 31 2022
	S	S	S	\$
External Sources				(Note 11)
Jointly Administered Funds				
School generated funds	1,472,896	1,675,901	1,501,677	1,647,120
Total Jointly Administered Funds Ministry of Education	1,472,896	1,675,901	1,501,677	1,647,120
Designated for tangible capital asset expenditures	2,848,983	960.821	331.606	3,478,198
PMR maintenance project allocations	5,878,055	2,734,643	2,433,480	6,179,218
Education Emergency Pandemic Support program allocation	1,387,668		1,387,668	
Total Ministry of Education	10,114,706	3,695,464	4,152,754	9,657,416
Total	11,587,602	5,371,365	5,654,431	11,304,536
Internal Sources				
Board governance				
Board Elections	60,000	4	140	60,000
Total Board governance	60,000	ie.		60,000
Curriculum and student learning				
Curriculum Renewal	4-	300,000	141	300,000
Total curriculum and student learning	- 2	300,000	1 4	300,000
Facilities				
Non School Buildings	1,500,000	199	P-1	1,500,000
Administrative Building	4,000,000	137,434		4,137,434
Relocatable Classrooms	2,000,000	*	2	2,000,000
Total facilities	7,500,000	137,434	100	7,637,434
Information technology				
IT Replenishment	5,000,000	518,084	211	5,518,084
Total information technology	5,000,000	518,084		5,518,084
Other Foundation operating grants/ Tax Payment timing difference	12,865,555	290,585	12,865,555	290,585
Total Other	12,865,555	290,585	12,865,555	290,585
Professional development		2000	7. 1-1.	
LINC professional development	100,000		-	100,000
Total professional development	100,000		F	100,000
Transportation Vehicles	900,000	50,000		950,000
Total transportation	900,000	50,000	4	950,000
Total	26,425,555	1,296,103	12,865,555	14,856,103
At the first section of the section				
Total Designated Assets	38,013,157	6,667,468	18,519,986	26,160,639

#### 1. AUTHORITY AND PURPOSE

The school division operates under the authority of *The Education Act, 1995* of Saskatchewan as a corporation under the name of "The Board of Education of the Regina Roman Catholic Separate School Division No. 81" and operates as "Regina Catholic Schools". The school division provides education services to residents within its geographic region and is governed by an elected board of trustees. The school division is exempt from income tax and is a registered charity under the *Income Tax Act*.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

Significant aspects of the accounting policies adopted by the school division are as follows:

#### a) Basis of Accounting

These financial statements have been prepared in accordance with Canadian public sector accounting standards for other government organizations as established by the Public Sector Accounting Board (PSAB) and as published by the Chartered Professional Accountants of Canada (CPA Canada).

#### b) Measurement Uncertainty and the Use of Estimates

Canadian public sector accounting standards require management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the year.

Measurement uncertainty that may be material to these financial statements exists for:

- the liability for employee future benefits of \$3,780,500 (2021 \$3,675,400) because actual experience may differ significantly from actuarial estimations.
- property taxation revenue of \$45,806,161 (2021 \$45,401,281) because final tax assessments may differ from initial estimates.
- useful lives of capital assets and related accumulated amortization of \$85,169,972
   (2021 \$81,555,114) because the actual useful lives of the capital assets may differ from their estimated economic lives.
- estimated undiscounted asset retirement obligation of \$9,595,161 (2021 \$9,595,161)
   because actual expense may differ significantly from valuation estimates.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

While best estimates are used for reporting items subject to measurement uncertainty, it is reasonably possible that changes in future conditions, occurring within one fiscal year, could require material changes in the amounts recognized or disclosed.

#### c) Financial Instruments

Financial instruments are any contracts that give rise to financial assets of one entity and financial liabilities or equity instruments of another entity. A contract establishing a financial instrument creates, at its inception, rights and obligations to receive or deliver economic benefits. The school division recognizes a financial instrument when it becomes a party to the contractual provisions of a financial instrument. The financial assets and financial liabilities portray these rights and obligations in financial statements. Financial instruments of the school division include cash and cash equivalents, accounts receivable, and accounts payable and accrued liabilities.

All financial instruments are measured at cost or amortized cost. Transaction costs are a component of the cost of financial instruments measured using cost or amortized cost. For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense. Impairment losses such as write-downs or write-offs are reported in the statement of operations and accumulated surplus from operations.

Gains and losses on financial instruments measured at cost or amortized cost are recognized in the statement of operations and accumulated surplus from operations in the period the gain or loss occurs.

Foreign currency transactions are translated at the exchange rate prevailing at the date of the transactions. Financial assets and liabilities denominated in foreign currencies are translated into Canadian dollars at the exchange rate prevailing at the financial statement date. The school division believes that it is not subject to significant unrealized foreign exchange translation gains and losses arising from its financial instruments.

Remeasurement gains and losses have not been recognized by the school division in a statement of remeasurement gains and losses because it does not have financial instruments that give rise to material gains or losses.

#### d) Financial Assets

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations. Valuation allowances are used where considered necessary to reduce the amounts reported for financial assets to their net realizable value.

Cash and Cash Equivalents consist of cash, bank deposits and highly liquid investments with initial maturity terms of three months or less and held for the purpose of meeting short-term operating cash commitments rather than for investing purposes.

Accounts Receivable includes taxes receivable, provincial grants receivable and other receivables. Taxes receivable represent education property taxes assessed or estimated owing to the end of the fiscal period but not yet received. The allowance for uncollected taxes is a valuation allowance used to reduce the amount reported for taxes receivable to the estimated net recoverable amount. The allowance represents management's estimate

of the amount of taxes that will not be collected taking into consideration prior years' tax collections and information provided by municipalities regarding collectability of outstanding balances. Provincial grants receivable represents capital grants earned but not received at the end of the fiscal year, provided reasonable estimates of the amounts can be made. Grants are earned when the events giving rise to the grant have occurred, the grant is authorized and any eligibility criteria have been met.

Other receivables are recorded at cost less valuation allowances. These allowances are recorded where collectability is considered doubtful.

#### e) Non-Financial Assets

Non-financial assets are assets held for consumption in the provision of services. These assets do not normally provide resources to discharge the liabilities of the school division unless they are sold.

**Tangible Capital Assets** have useful lives extending beyond the accounting period, are used by the school division to provide services to the public and are not intended for sale in the ordinary course of operations.

Tangible capital assets are recorded at cost (or estimated cost when the actual cost is unknown) and include all costs directly attributable to the acquisition, design, construction, development, installation and betterment of the tangible capital asset. The school division does not capitalize interest incurred while a tangible capital asset is under construction.

The cost of depreciable tangible capital assets, net of any residual value, is amortized on a straight line basis over their estimated useful lives as follows:

50 years
20 years
5 years
10 years
10 years
5 years
5 years

<sup>\*</sup>Buildings that include asbestos and are fully and/or nearly fully amortized have had their useful life reassessed and increased by 1-38 years.

Assets under construction are not amortized until completed and placed into service for use.

**Prepaid Expenses** are prepaid amounts for goods or services which will provide economic benefits in one or more future periods. Prepaid expenses include insurance, Saskatchewan School Boards Association (SSBA) fees, on-line software resources, subscription renewals, etc.

#### f) Liabilities

Liabilities are present obligations arising from transactions and events occurring prior to year-end, which will be satisfied in the future through the use of assets or another form of economic settlement.

Accounts Payable and Accrued Liabilities include accounts payable and accrued liabilities owing to third parties and employees for work performed, goods supplied and services rendered, but not yet paid, at the end of the fiscal period.

Asset Retirement Obligation (ARO) consists of buildings that contain asbestos. The school division recognizes the fair value of an ARO in the period in which it incurs a legal obligation associated with the retirement of a tangible capital asset. The estimated fair value of an ARO is capitalized as part of the related tangible capital asset and depreciated on the same basis as the underlying asset.

Liability for Employee Future Benefits represents post-employment and compensated absence benefits that accrue to the school division's employees. The cost of these benefits is recorded as the benefits are earned by employees. The liability relating to these benefits is actuarially determined using the projected benefit method pro-rated on service. Actuarial valuations are performed periodically using assumptions including discount rate, inflation, salary escalation, termination and retirement rates and mortality. An actuary extrapolates these valuations when a valuation is not done in the current fiscal year. Actuarial gains and losses are amortized on a straight line basis over the expected average remaining service life of the related employee groups.

#### g) Employee Pension Plans

Employees of the school division participate in the following pension plans:

#### Multi-Employer Defined Benefit Plans

Teachers participate in the Saskatchewan Teachers' Retirement Plan (STRP) or the Saskatchewan Teachers' Superannuation Plan (STSP). The school division's obligation for these plans is limited to collecting and remitting contributions of the employees at rates determined by the plans.

#### **Defined Contribution Plans**

The school division's non-teaching employees participate in a defined contribution pension plan. The school division's contributions to the plan are expensed when due.

#### h) Revenue Recognition

Revenues are recorded on the accrual basis. Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues, provided the amount to be received can be reasonably estimated and collection is reasonably assured.

The school division's sources of revenues include the following:

### i) Government Transfers (Grants)

Grants from governments are considered to be government transfers. Government transfers are recognized as revenues when the transfer is authorized, all eligibility criteria have been met, except when, and to the extent, stipulations by the transferor give rise to an obligation that meets the definition of a liability. Transfers with stipulations that meet the definition of a liability are recorded as deferred revenue and recognized as revenue in the statement of operations and accumulated surplus from operations as the stipulation liabilities are settled. Payments made by the Government of Saskatchewan on behalf of the school division for Joint-Use capital projects are recorded as government transfers with ownership of schools vesting with the school division.

#### ii) Property Taxation

Property tax is levied and collected on a calendar year basis. Uniform education property tax mill rates are set by the Government of Saskatchewan and agreed to by the board of education, although separate school divisions have a legislative right to set their own mill rates. Tax revenues are recognized on the basis of time with 1/12th of estimated total tax revenue recorded in each month of the school division's fiscal year. The tax revenue for the September to December portion of the fiscal year is based on the actual amounts reported by the municipalities for the calendar taxation year. For the January to August portion of its fiscal year, the school division estimates tax revenue based on estimate information provided by municipalities who levy and collect the property tax on behalf of the school division. The final annual taxation amounts are reported to the division by each municipality following the conclusion of each calendar taxation year, and any difference between final amounts and the school division's estimates is recorded as an adjustment to revenue in the next fiscal year.

On January 1, 2018, pursuant to *The Education Property Tax Act*, the Government of Saskatchewan became the taxing authority for education property tax. The legislation provides authority to separate school divisions to set a bylaw to determine and apply their own mill rates for education property taxes. For both 2021 and 2022 taxation years, the school division does have a bylaw in place.

#### iii) Fees and Services

Revenues from tuition fees and other fees and services are recognized in the year they are earned. Amounts that are restricted pursuant to legislation, regulation or agreements

with external parties that may only be used in the conduct of certain programs or in the delivery of specific services and transactions are initially recorded as deferred revenue and subsequently recognized as revenue in the fiscal year the related expenses are incurred or services are performed.

#### iv) Interest Income

Interest is recognized as revenue when it is earned.

#### v) Other (Non-Government Transfer) Contributions

Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the school division if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are contributions for which the contributor has placed restrictions on the use of the resources. Externally restricted contributions are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received.

### i) Accounting Changes

# Modified Retroactive adjustment of opening accumulated surplus with restatement of prior period comparatives

During the year, the school division implemented a new accounting policy with respect to its Asset Retirement Obligations (ARO) associated with tangible capital assets to conform to the new Public Sector Accounting standard for ARO (PS 3280). The Obligation has been accounted for using the modified retroactive application with restatement of prior period comparative amounts. The change in accounting policy has impacted the school division's financial statements as follows:

	Previously Stated August 31, 2021	Increase (Decrease)	Restated August 31, 2021
Tangible Capital Assets	\$ 197,080,138	\$ 9,595,161	\$ 206,675,299
Accumulated Amortization	74,537,255	7,017,859	81,555,114
Accounts Payable and Accrued Liabilities	3,308,219	9,595,161	12,903,380
Accumulated Surplus	163,037,988	(7,017,859)	156,020,129
Amortization of Tangible Capital Assets	4,970,204	154,395	5,124,599

#### 3. EXPENSES BY FUNCTION AND ECONOMIC CLASSIFICATION

Function	Salaries & Benefits	Goods & Services	Debt Service	Amortization of TCA	2022 Actual	2021 Actual
	4- 11					(Restated - Note 2(i))
Governance	\$ 248,028	\$ 313,907	\$ -	\$ -	\$ 561,935	S 719,776
Administration	4,035,541	286,606		3,689	4,325,836	4,482,870
Instruction	89,099,479	8,415,132	71	1,204,188	98,718,799	95,836,031
Plant	6,358,197	9,053,385		3,863,680	19,275,262	20,174,773
Transportation	133,310	5,501,344	-		5,634,654	6,355,702
Tuition and Related Fees	14	34,450			34,450	69,047
School Generated Funds	14	1,501,677	1	43,303	1,544,980	813,428
Complementary Services	1,536,721	50,252		243	1,587,216	1,302,791
External Services	605,755	88,225	-		693,980	666,384
Other			155		155	244
TOTAL	\$102,017,031	\$ 25,244,978	S 155	\$ 5,115,103	\$ 132,377,267	\$ 130,421,046

#### 4. EMPLOYEE FUTURE BENEFITS

The school division provides certain post-employment, compensated absence and termination benefits to its employees. These benefits include accumulating non-vested sick leave, severance benefits and retirement gratuity. The liability associated with these benefits is calculated as the present value of expected future payments pro-rated for service and is recorded as Liability for Employee Future Benefits in the statement of financial position. HUB International Limited, a firm of consulting actuaries, performed an actuarial valuation as at March 31, 2021 and extrapolated the results to estimate the Liability for Employee Future Benefits as at August 31, 2022.

Details of the employee future benefits are as follows:

	2022	2021
Long-term assumptions used:		
Discount rate at end of period (per annum)	4.01%	1.97%
Inflation and productivity rate - Teachers	2.50%	2.50%
(excluding merit and promotion) (per annum)		
Inflation and productivity rate - Non-Teachers	3.00%	3.00%
(excluding merit and promotion) (per annum)		
Expected average remaining service life (years)	13	16

Liability for Employee Future Benefits		2022	2021
Accrued Benefit Obligation - beginning of year	S	3,684,700 S	2,777,400
Current period service cost		302,300	205,900
Interest cost	- 1	73,700	44,600
Benefit payments		(281,800)	(373,500
Actuarial (gains)		(825,600)	(384,600
Plan amendments			1,414,900
Accrued Benefit Obligation - end of year		2,953,300	3,684,700
Unamortized net actuarial gains (losses)		827,200	(9,300)
Liability for Employee Future Benefits	S	3,780,500 S	3,675,400

Expense for Employee Future Benefits		2021		
Current period service cost	S	302,300	\$ 205,900	
Amortization of net actuarial loss		10,900	34,900	
Plan amendments			1,414,900	
Benefit cost		313,200	1,655,700	
Interest cost		73,700	44,600	
Total Employee Future Benefits Expense	S	386,900	\$ 1,700,300	

#### 5. PENSION PLANS

#### Multi-Employer Defined Benefit Plans

Information on the multi-employer pension plans to which the school division contributes is as follows:

# Saskatchewan Teachers' Retirement Plan (STRP) and Saskatchewan Teachers' Superannuation Plan (STSP)

The STRP and STSP provide retirement benefits based on length of service and pensionable earnings.

The STRP and STSP are funded by contributions by the participating employee members and the Government of Saskatchewan. The school division's obligation to the STRP and STSP is limited to collecting and remitting contributions of the employees at rates determined by the plans. Accordingly, these financial statements do not include any expense for employer contributions to these plans. Net pension assets or liabilities for these plans are not reflected in these financial statements as ultimate responsibility for retirement benefits rests with the Saskatchewan Teachers' Federation for the STRP and with the Government of Saskatchewan for the STSP.

Details of the contributions to these plans for the school division's employees are as follows:

STRP: Effective July, 2018 member contributions are 9.50% of salary up to the year's maximum pensionable earnings (YMPE) and 11.70% of salary over the YMPE. YMPE for the 2020 calendar year was \$58,700, for the 2021 calendar year was \$61,600, and for the 2022 calendar year is \$64,900.

STSP: No change since September 1, 2011. Member contributions are 6.05% of earnings subject to CPP and 7.85% for CPP exempt earnings.

		2021			
	STRP	STSP	TOTAL	TOTAL	
Number of active School Division members	967 1		968	955	
Member contribution rate (percentage of salary)	see above	see above		-	
Member contributions for the year	\$ 7,355,504	\$ 6,004	\$ 7,361,508	\$ 7,226,641	

#### **Defined Contribution Plans**

The pension plan for non-teaching employees is with Canada Life and is funded by deductions from payroll which is matched by the school division. The deduction taken is determined from what is negotiated in the local Canadian Union of Public Employees (CUPE) agreement. Effective January 1, 2013, the employee and board contributions to the pension plan were 7.50% of earnings. Employees also have the option of contributing extra voluntary pension which is not matched by the school division. Pension benefits are based on accumulated contributions and investment earnings. Under the defined contribution plan, the school division's obligations are limited to its contributions.

Details of the Canada Life Plan are as follows:

	2022		2021
Number of active School Division members	367		370
Member contribution rate (percentage of salary)	7.50%		7.50%
School Division contribution rate (percentage of salary)	7.50%		7.50%
Member contributions for the year	\$ 1,260,780	S	1,241,658
School Division contributions for the year	\$ 1,231,210	\$	1,214,234

#### 6. ACCOUNTS RECEIVABLE

All accounts receivable presented on the statement of financial position are net of any valuation allowances for doubtful accounts. Details of accounts receivable balances and allowances are as follows:

		2	022			2021					
	Total Receivable			Net of Allowance		Total Receivable		Valuation Allowance		Net of Allowand	
Taxes Receivable	5 131,951	5	0.0	8	131,951	S	98,181	S		5	98,181
Provincial Grants Receivable	2,738,374				2,738,374		4,717,128		8		4,717,128
Other Receivables	1,363,470				1,363,470		1,063,193				1,063,193
Total Accounts Receivable	\$ 4,233,795	S	46	S	4,233,795	S	5,878,502	S	-	S	5,878,502

#### 7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Details of accounts payable and accrued liabilities are as follows:

		2022		2021
			(Resta	ted Note 2(i))
Accrued Salaries and Benefits	S	2,118,048	\$	1,121,702
Supplier Payments		2,617,906		1,980,952
Liability for Asset Retirement Obligation		9,595,161		9,595,161
Funds Held for Award and Deferred Salary		58,879		90,492
Negotiated Professional Development Carryover		99,882		83,932
Audit Fees		28,860		27,750
Payable to Other Boards		1,000		
Payable to Associate School				3,391
Total Accounts Payable and Accrued Liabilities	\$	14,519,736	S	12,903,380

The school division recognized an estimated liability for asset retirement obligation of \$9,595,161 (2021 - \$9,595,161) for the removal and disposal of asbestos. The nature of the liability is an estimate of future costs related to remediation of asbestos in buildings. The assumptions used in estimating the liability include estimated future costs to remediate asbestos based on material type and related risks associated with removal of the asbestos.

#### 8. DEFERRED REVENUE

Details of deferred revenues are as follows:

	Aug	Balance as at gust 31, 2021	Additions during the Year		Revenue recognized in the Year	Balance as at August 31, 2022
Non-Capital Deferred revenue:						
City of Regina tax revenue	\$	6,027,725	\$ 4,465,288	S	6,027,725	\$ 4,465,288
Sale of School Building			1,191,218		~	1,191,218
Tuition fees		500	15,500		500	15,500
French Teacher Retention Grant		-	7,000			7,000
Total Deferred Revenue	S	6,028,225	\$ 5,679,006	8	6,028,225	\$ 5,679,006

#### 9. COMPLEMENTARY SERVICES

Complementary services represent those services and programs where the primary purpose is other than K-12 learning/learning support, but which have the specific objective of enhancing the school division's ability to successfully deliver its K-12 curriculum/learning programs.

Following is a summary of the revenue and expenses of the Complementary Services programs operated by the school division:

Summary of Complementary Services Revenues and Expenses, by Program	Pre-K Programs	2022	2021	
Revenue:				
Operating Grant	\$ 1,491,752	\$ 1,491,752	\$ 1,439,095	
Total Revenue	1,491,752	1,491,752	1,439,095	
Expenses:				
Salaries & Benefits	1,536,721	1,536,721	1,239,884	
Instructional Aids	7,515	7,515	11,648	
Supplies and Services	1,205	1,205	208	
Non-Capital Furniture & Equipment	7,456	7,456	18,532	
Student Related Expenses	890	890	517	
Contracted Transportation & Allowances	33,186	33,186	31,759	
Amortization of Tangible Capital Assets	243	243	243	
Total Expenses	1,587,216	1,587,216	1,302,791	
Excess (Deficiency) of Revenue over Expenses	\$ (95,464)	\$ (95,464)	S 136,304	

#### 10. EXTERNAL SERVICES

External services represent those services and programs that are outside of the school division's learning/learning support and complementary programs. These services have no direct link to the delivery of the school division's K-12 programs nor do they directly enhance the school division's ability to deliver its K-12 programs.

Following is a summary of the revenue and expenses of the External Services programs operated by the school division:

Summary of External Services Revenues and Expenses, by Program	Cafeteria	Associate School Mother Teresa Middle School	2022	2021
Revenue:				
Operating Grant	\$ -	\$ 506,559	\$ 506,559	\$ 531,240
Sales and Rentals	130,847		130,847	49,159
Total Revenue	130,847	506,559	637,406	580,399
Expenses:				
Salaries & Benefits	99,196	506,559	605,755	626,865
Supplies and Services	87.641		87,641	34,378
Non-Capital Equipment	584		584	5,141
Total Expenses	187,421	506,559	693,980	666,384
(Deficiency) of Revenue over Expenses	s (56,574)	s -	S (56,574)	S (85,985)

#### 11. ACCUMULATED SURPLUS

Accumulated surplus represents the financial assets and non-financial assets of the school division less liabilities. This represents the accumulated balance of net surplus arising from the operations of the school division including school generated funds.

Certain amounts of the accumulated surplus, as approved by the board of education, have been designated for specific future purposes and are included in the accumulated surplus presented in the statement of financial position. The school division does not maintain separate bank accounts for designated assets.

Details of accumulated surplus are as follows:

		August 31 2021	Additions during the year			Reductions during the year	August 31 2022
Invested in Tangible Capital Assets:	(Resta	ated - Note 2 (i))					
Net Book Value of Tangible Capital Assets	S	125,120,185	5	11,105.824	5	(5,165,866) \$	131,060.143
Less: Liability for Asset Retirement Obligation		(9,595,161)	S	×.	5		(9,595,161
Designated Assets (Schedule F)		115,525,024		11,105,824		(5,165,866)	121,464,982
	-	38,013,157		6,667,468		(18,519,986)	26,160,639
Unrestricted Surplus		2,481,948		96,450			2,578,398
Total Accumulated Surplus	s	156,020,129	s	17,869,742	s	(23,685,852) \$	150,204,019

#### 12. BUDGET FIGURES

Budget figures included in the financial statements were approved by the board of education on September 7, 2021 and the Minister of Education on September 10, 2021.

#### 13. CONTINGENT LIABILITIES

The school division has been named as a defendant in certain legal actions in which damages have been sought. The outcome of these actions is not determinable as at the date of reporting and accordingly, no provision has been made in these financial statements for any liability that may result. The school division's share of settlement, if any, will be charged to expenses in the year in which the amount is determinable.

#### 14. CONTRACTUAL OBLIGATIONS

Significant contractual obligations of the school division are as follows:

construction contract between our school division and Regina School Division No. 4
for building a joint use school for St. Pius and Argyle Schools. Our school division's
portion of the construction contracts is \$18,382,584. To date expenses incurred for
our school division are \$12,709,687 leaving a commitment of \$5,672,897 for next
year.

Operating lease obligations of the school division are as follows:

		Operating Leases									
Future minimum		Postage Meter	Busing		Copier Leases		(	Computer Leases	Total Operating		
							Ī				
lease payments: 2023	S	10,184	Š	5,634,866	Ś	165,784	s	974,498	s	6,785,332	
2024		2,929		5,832,749		- ×		660,967		6,496,645	
2025	1		1	6,036,430		- 031		544,511	Ų.	6,580,941	
2026				6,246,914				207,205		6,454,119	
2027	1			6,464,055	7	~		29,925		6,493,980	
Thereafter		— × 11		6,688,506				- TI		6,688,506	
Total Lease Obligations	s	13,113	S	36,903,520	s	165,784	s	2,417,106	s	39,499,523	

#### 15. RISK MANAGEMENT

The school division is exposed to financial risks from its financial assets and liabilities. These risks include credit risk, liquidity risk and market risk (consisting of interest rate risk and foreign exchange risk).

#### i) Credit Risk

Credit risk is the risk to the school division from potential non-payment of accounts receivable. The credit risk related to the school division's receivables from the provincial government, federal government and their agencies are considered to be minimal. For other receivables, the school division has adopted credit policies which include close monitoring of overdue accounts. The school division does not have a significant exposure to any individual customer. Management reviews accounts receivable on a case-by-case basis to determine if a valuation allowance is necessary to reflect an impairment in collectability.

The aging of grants and other accounts receivable as at August 31, 2022, was:

		August 31, 2022									
		Total	(	-30 days	30	-60 days	60-	-90 days	Ove	r 90 days	
Grants Receivable \$	2,738,374	S	2,738,374	S	3	S		S	1		
Other Receivables		683,991		558,749	٧.,	118,664		3,820		2,758	
Net Receivables	\$ .	3,422,365	\$	3,297,123	SI	18,664	S	3,820	S	2,758	

Receivable amounts related to GST, PST and Property Tax are not applicable to credit risk, as these do not meet the definition of a financial instrument.

#### ii) Liquidity Risk

Liquidity risk is the risk that the school division will not be able to meet its financial obligations as they come due. The school division manages liquidity risk by maintaining adequate cash balances.

The following table sets out the contractual maturities of the school division's financial liabilities:

				August 31, 2022							
Accounts payable and accrued liabilities	Total		Within 6 months		6 months to 1 year		1 to 5 years		> 5 years		
	S	14,519,736	\$	4,865,696	5		S	58,879	\$	9,595,161	
Total	5	14,519,736	5	4,865,696	S		S	58,879	\$	9,595,161	

#### iii) Market Risk

The school division is exposed to market risks with respect to interest rates and foreign currency exchange rates, as follows:

#### Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The school division's interest rate exposure relates to cash and cash equivalents. The school division also has an authorized bank line of credit of \$10,000,000 with interest payable monthly at a rate of prime less 1.00% per annum. Changes in the bank's prime rate can cause fluctuation in interest payments and cash flows. There was no balance outstanding on this credit facility as of August 31, 2022.

The school division minimizes these risks by:

- holding cash in an account at a Canadian bank, denominated in Canadian currency;
   and
- managing cash flows to minimize utilization of its bank line of credit.

#### Foreign Currency Risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The school division is exposed to currency risk on purchases denominated in U.S. dollars for which the related accounts payable balances are subject to exchange rate fluctuations; however, the school division believes that it is not subject to significant foreign exchange risk from its financial instruments.

#### 16. COVID-19 PANDEMIC

The COVID-19 pandemic is complex and rapidly evolving. It has caused material disruption to businesses and has resulted in an economic slowdown. The school division continues to assess and monitor the impact of COVID-19 on its financial condition. The magnitude and duration of COVID-19 is uncertain and, accordingly, it is difficult to reliably measure the potential future impact on the school division's financial position and operations.